Huihuinga O Te Kāhui Māori O Taitokerau

Te Taitokerau Māori and Council Working Party Thursday 10 September 2020 at 11.00am - 3.30pm





Rārangi Take O Te Kāhui Māori O Taitokerau

(Te Taitokerau Māori and Council Working Party Agenda)

Meeting to be held in the Council Chamber and via Zoom 36 Water Street, Whangārei on Thursday 10 September 2020, commencing at 11.00am - 3.30pm

Please note: working parties and working groups carry NO formal decision-making delegations from council. The purpose of the working party/group is to carry out preparatory work and discussions prior to taking matters to the full council for formal consideration and decision-making. Working party/group meetings are open to the public to attend (unless there are specific grounds under LGOIMA for the public to be excluded).

NGĀ MANA WHAKAHAERE (MEMBERSHIP OF THE TE TAITOKERAU MĀORI AND COUNCIL WORKING PARTY)

Co-Chair, Marty Robinson Co-Chair, Te Whakaminenga O Te Hikutu Hapu-Whanau, Rudy Taylor

Councillor Penny Smart	Councillor John Bain	Councillor Justin Blaikie
Councillor Jack Craw	Councillor Colin Kitchen	Councillor Amy Macdonald
Councillor Rick Stolwerk	Councillor Joce Yeoman	Ngāti Hau, Mike Kake
Patuharakeke Te Iwi Trust Board, Juliane Chetham	Te Uri o Hau Settlement Trust, Georgina Connelly	Te Rūnanga o Te Rarawa, Rihari Dargaville
Ngāti Kuta, Patukeha, Michelle Elboz	Te Parawhau Hapū Authority Charitable Trust, Mira Norris	Te Rūnanga O Ngāti Rehia, Nora Rameka
Te Whakapiko Hapū, Rowan Tautari	Ngāti Tara, Victor Holloway	Te Rūnanga-Ā-Iwi-O-Ngāpuhi, Janelle Beazley
Ngātiwai Trust Board, Hadyn Edmonds	Te Rūnanga O Whāingaroa, Toa Faneva	Te Rūnanga O Ngāti Whātua, Alan Riwaka
Te Rūnanga Nui o Te Aupōuri, Victor Goldsmith	Te Roroa, Thomas Hohaia	Te Rūnanga o Ngāti Hine, Pita Tipene

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KARAKIA / WHAKATAU

The karakia timitanga is done at the start of the Māori caucus session at 9.30am

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TITLE: Record of Actions – 9 July 2020

ID: A1352749

From: Sally Bowron, Strategy, Governance and Engagement Team Admin/PA

Executive summary

The purpose of this report is to present the Record of Actions of the last meeting (attached) held on 9 July 2020 for review by the meeting.

Attachments/Ngā tapirihanga

Attachment 1: Unconfirmed record of Actions (9 July 2020) 🗓 🖺

Authorised by Group Manager

Name: Jonathan Gibbard

Title: Group Manager - Environmental Services

Date: 25 August 2020

Tuhituhi o ngā Mahi O Te Kāhui Māori O Taitokerau Te Taitokerau Māori and Council Working Party Record of Actions

Meeting held in the Council Chamber 36 Water Street, Whangarei on Thursday 9 July 2020, commencing at 11.00am - 3.30pm

Tuhinga (Present):

Co-Chair, Marty Robinson Co-Chair, Te Whakaminenga O Te Hikutu Hapu-Whanau, Rudy Taylor Councillor Justin Blaikie Councillor Jack Craw Councillor Amy Macdonald Councillor Joce Yeoman Patuharakeke Te Iwi Trust Board, Juliane Chetham Te Uri o Hau Settlement Trust, Georgina Connelly Te Rūnanga o Te Rarawa Rihari Dargaville Te Rūnanga-Ā-Iwi-O-Ngāpuhi, Mike Kake Te Parawhau Hapū Authority Charitable Trust, Mira Norris Te Whakapiko Hapū, Rowan Tautari

Te Rūnanga-Ā-Iwi-O-Ngāpuhi Janelle Beazley Ngātiwai Trust Board Hadyn Edmonds Te Rūnanga o Ngāti Hine Pita Tipene Te Rūnanga O Ngāti Whātua Antony Thompson

I Tae Mai (In Attendance):

Huihuinga i te katoa (Full Meeting)

NRC Acting Chief Executive GM - Strategy Governance and Engagement Kaiwhakahaere Honongā Māori – Māori Relationships Manager Kaiārahi – Tikanga Māori Kaiārahi – Kaupapa Māori Kaiawhina – Kaupapa Māori PA/Team Admin Strategy Governance and Engagement

Huihuinga i te wahanga (Part Meeting)

Northland Inc Chief Executive, Murray Reade Northland Inc Director, Kris McDonald Northland Inc, General Manager, Investment and Infrastructure **Economist** Strategic Policy Specialist Natural Hazards Advisor (Ms Kawiti) (RMA advisor Ngāti Wai) FNDC, Team Leader, Māori Relationships

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The meeting commenced at 11.00am.

Karakia / Whakatau

The karakia and mihi whakatau were done for the meeting in the non-elected members caucus session prior to the formal meeting.

Ngā Whakapahā/Apologies (Item 1.0)

Chair Penny Smart
Councillor John Bain
Councillor Colin Kitchen
Councillor Rick Stolwerk
Ngāti Kuta, Patukeha, Michelle Elboz
Te Rūnanga O Ngāti Rehia, Nora Rameka
Ngāti Tara Victor Holloway
Te Rūnanga O Whāingaroa, Toa Faneva
Te Rūnanga O Ngāti Whātua Alan Riwaka
Te Rūnanga Nui o Te Aupōuri, Victor Goldsmith
Te Roroa, Thomas Hohaia

Nga whakapuakanga (Declarations of Conflicts of Interest) (Item 2.0)

It was advised that members should make declarations item-by-item as the meeting progressed. For clarity the Co-Chairs took time to explain the difference between financial and non-financial conflicts of interest.

Secretarial Note: Office of the Auditor General has put out new guidance about conflicts of interest applicable to appointed and elected members. An online quiz providing common examples of conflicts of interest is at https://oag.parliament.nz/good-practice/conflicts-of-interest/quiz-2020.

Record of Actions - 14 May 2020 (Item 3.1)

The Record of Actions was amended as follows and then approved as an accurate record. The record at Item 3.4 was amended to read:

"To engage MTAG to flesh out the broad topics below and bring them back to TTMAC:

- 1. Development of an overarching Water strategy
- 2. Development of a Climate Change strategy
- 3. Development of an Economic development strategy and with a focus on Maori Economic Development
- 4. Development of a Marine strategy as it pertains to Taitokerau
- 5. Build tangata whenua capacity and capability eg LTP etc
- 6. Strengthen Maori Representation in Local Body politics."

Māori Elected Members on Council (Item 3.2)

Presented by: Kaiwhakahaere Honongā Māori | Māori Relationships Manager, the item informed TTMAC that the new council has decided to consider Māori representation ahead of when it is statutorily required after the 2022 election, through a series of workshops. A decision is needed by 23 November 2020 if Māori seats are to be provided for the 2022 local government elections.

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Key discussion points included:

- How TTMAC might wish to organise themselves to discuss and make recommendations on Māori representation
- It is timely to revisit the Māori Local Government summit and maintain its momentum for better representation, including with the wider community: https://www.taitokerautukaha.nz/symposium
- Acknowledgement of the positive changes in council in the last 6 9 months and the importance of continued commitment to the agreed TTMAC value of being true to the purpose of the partnership (ngākau pono).

Agreed action points:

- An additional online meeting of Māori members is to be held to further discuss this
 item, on the basis that there was insufficient time to address some large topics in the
 caucus session and a number of members were absent whose views should be heard
- Staff are to provide a copy of the recommendations that TTMAC had given the previous council.

Secretarial Note: Later during the meeting items 3.5 and 3.6 were added to the agenda for the additional online hui and it was confirmed that a meeting allowance could be claimed.

Development of Long Term Plan 2021-2031 (Item 3.3)

Presented by: Kaiarahi Kaupapa Māori seeking endorsement for staff to work with MTAG to provide input into the Long Term Plan process (LTP), and for MTAG's recommendations to be brought back to TTMAC's September meeting. Key discussion points:

- How the Mauri model can inform and balance, from a Te Ao Māori view, local government's four wellbeings (economic, social, cultural, and environmental)
- A practical example of where local strategic decision-making from iwi/hapū is not listened to by government agencies and is creating friction (Mimiwhangata)
- A positive example of balancing economic and environmental sustainability is the significant funding for Kauri Dieback which will empower and employ Māori in Taitokerau rohe
- Council will need to consult in the LTP for co-funding for the Kaipara Moana Remediation project
- An example of where the use of Te Reo Māori could be improved in the LTP is mana whenua
 vs tangata whenua.

Agreed action points:

- Add Kaipara Moana Remediation project to a future TTMAC agenda
- That MTAG work with staff to provide input into the long term planning process and then provide MTAG's recommendations to TTMAC for review and endorsement at TTMAC's September meeting.

Secretarial Note: NRC's Kaiarahi Kaupapa Māori provided the presentation, "Long Term Plan 2021 – 31" encompassing the following key points:

- Purpose of the presentation Seeking endorsement of MTAG LTP workshops
- LTP at a glance:
 - a business continuity document
 - o a legislated process seeking long term and short term balance
 - fits a Mauri model of wellbeing
- TTMAC and LTP process:

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- o indicative dates
- o TTMAC and draft LTP process
- Proposed workshops (past, present and future)
- Request that TTMAC via MTAG provides advice that will inform LTP planning, and endorse the MTAG workshops.

Draft NRC Climate Change Strategy (Item 3.4)

Presented by: NRC's Natural Hazards Advisor sought guidance from TTMAC as to the process, direction and content of the draft NRC Climate Change Strategy and to work with MTAG to achieve this. Key discussion points:

- How this strategy aligns with those on water and economic development and what funding will underpin the work
- Having a strategy helps us understand what resources will be needed, which can then be requested through the LTP process
- How the strategy might change to adequately value and incorporate a Te Ao Māori framework, such as the maramataka, which Māori rely on to sustainably support life, as balanced against western science
- Examples were provided of how the maramataka works as a tool to provide guidance to
 protect and nurture life and the variety of tohu that provide signals hapū.

Agreed action points:

 That MTAG works with council to further develop the draft NRC Climate Change Strategy so it better includes and articulates Te Ao Māori tools.

Proposed Māori engagement approach - Water quality plan change (Item 3.5)

Presented by: GM – Strategy Governance and Engagement sought TTMAC's endorsement of a proposed approach to Māori engagement on the fresh water quality plan change developed by MTAG and the nomination of three TTMAC members to sit alongside councillors in workshops to prepare the plan change and to sit on the Tangata Whenua Water Advisory Group.

Agreed action points:

- That councillors Blaikie and Yeoman be appointed to the selection panel for considering and appointing the members of the Tangata Whenua Advisory Group (recommendation 1(b)(iii) and (iv))
- That this item be added to the topics for discussion and decision at the additional online hui referred to in the actions for Item 3.2.

Northland Inc - Statement of Intent (Item 3.6)

Presented by: Murray Reade, CEO Northland Inc and Kris McDonald, Director of Northland Inc provided an overview of Northland Inc's Statement of Intent (SOI) with particular focus on Māori economic development. Key discussion points:

- How to make implementation of climate change and sustainability more visible in the SOI
- A key reason why Taitokerau isn't as heavily promoted as a tourism destination as, for example, Queenstown and Rotorua, is because those type of campaigns are very costly
- Partnering with Māori on economic development in Taitokerau is one of seven objectives for 2020-2023, but that is not reflected by any use of Māori kupu in the SOI
- With respect to funding:

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- Of NRC's \$50m budget, \$1.3m goes to NINC. A MartynJenkins review showed this spend was comparable to other councils and districts spending
- In addition to NINC's operational budget, other funding has been secured through projects such as Manea, | Footprints of Kupe, Te Tai Tokerau Water Charitable Trust, and NINC themselves increase their revenue through other funding
- There is discussion about Northland councils transitioning NINC into a jointly owned and funded CCO that better aligns and coordinates economic development across the region
- o Economic development has to be balanced against other council aspirations
- o NINC's initial funding relied on hapū assets without the hapū seeing any benefit
- NINC see TTMAC as a critical part of partnership with Māori in Taitokerau and support engaging with TTMAC about economic development, whether though MTAG or some other option TTMAC proposes
- Staff can support economic development k\u00f6rero through MTAG by providing members with expertise from NRC's economist and information from BERL, recognising that people involved must have the ability to work the process.

Agreed action points:

 That this item be added to the topics for discussion at the additional online hui referred to in the actions for Item 3.2.

Secretarial Note: Murray Reade, CEO and Kris McDonald, Director of Northland Inc were in attendance and provided a presentation on Northland Inc's Statement of Intent encompassing the following key points:

- Northland Inc's Vision, Mission and Strategy
- Objectives 2020 2023
- Key performance indicators
 - Economic development recovery
 - Investment and PGF
 - Engagement, collaboration and visibility
 - Destination management and marketing
 - Objective for Māori economic development
- Key tasks
 - Organisational learning and development in order to be a better partner
 - Build better relationships to understand where to focus efforts
 - Execution of agreed activities
- Current execution mechanisms
- Transformational
 - He Tāngata
 - He Whēnua
 - He Ōranga.

Secretarial Note: The meeting adjourned at 12.53pm and reconvened at 1.25pm.

MTAG membership (Item 3.7)

Presented by: Kaiwhakahaere Honongā Māori | Māori Relationships Manager.

Agreed action points:

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> That Janelle Beazley, representing Te Rūnanga-Ā-Iwi-O-Ngāpuhi, be appointed to the Māori Technical Advisory group as its seventh member.

Update: Māori Technical Advisory Group (Item 3.8)

Presented by: Kaiwhakahaere Honongā Māori | Māori Relationships Manager, this item provided an update on MTAG's activities and sought TTMAC endorsement for MTAG to work on new items, with NRC's Strategic Policy Specialist attending to provide an update on the Draft Freshwater Strategy. Key discussion points included:

- TTMAC would like a better understanding of what budget is allocated for TTMAC and for
 resourcing the projects MTAG and the working parties are discussing (noting that activities
 outside the Māori Relationships budget such as pest control, kaitiaki rangers and coast care
 also need to be taken into account)
- Any additional money sought for activities needs to be re-allocated from another budget (stop doing something) or new money needs to be found, and this is done through the LTP process
- MTAG's key points for inclusion in the draft Freshwater Strategy were:
 - o more recognition of Mana o Te Wai
 - o greater participation for Māori in decision-making
 - building capacity for Māori to participate
- The next steps are to wait for release of the National Policy Statement (NPS-FM), refine the
 draft further, return to TTMAC's September meeting for feedback and them use the strategy
 during the LTP process to provide a long term vision
- Clarification about protection and monitoring around bores on private land and water takes and storage generally
- MTAG's mahi and expertise on the draft Freshwater Strategy was acknowledged.

Agreed action points:

- That MTAG consider what might be asked for through the LTP process, for example to ask for money to support Tane Whakapiripiri
- That the Draft Freshwater Strategy returns to TTMAC's September meeting (if the NPS-FM has been released)
- That MTAG commence developing advice for TTMAC consideration on :
 - Disposal of human remains and scattering of ashes at sea practices
 - Cultural Impact Assessments Project.

Updates from other working parties (Item 3.9)

The item was taken as read with verbal reports from the respective working party Chairs and members present giving greater detail around issues of interest to TTMAC members.

Agreed action points:

- Some members appointed to working parties are unable to attend meetings due to ongoing meeting clashes. MTAG are to consider what options might work so members can participate
- Consider adding a presentation on physiographic erosion for the next TTMAC meeting.

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Any other business (Item 3.10)

- The next regional hui is at Takiwira by Ngāti Whatua
- The map at the back of the Terms of Reference is not geographically accurate.

Agreed action points:

 NRC will be guided by TTMAC advice on how the map in Appendix to the Terms of Reference might be addressed.

Conclusion

The meeting concluded with a karakia by Rihari Dargaville at 2.55pm.

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TITLE: Māori Elected Members on Council

ID: A1354590

From: Auriole Ruka, Kaiwhakahaere Hononga Māori and Jonathan Gibbard, Group

Manager - Environmental Services

Whakarāpopototanga/Executive summary

The purpose of this report is to seek the views and input of Te Taitokerau Māori and Council Working Party (TTMAC) as an integral component of the process that council has undertaken to date in the consideration of Māori representation ahead of the 2022 election.

Furthermore, this is an acknowledgement of the relationship and commitment that has been fostered since the establishment of TTMAC in 2013, and of the TTMAC tangata whenua members advice in 2017 that they supported Māori constituencies.

Councils are directed by the Local Electoral Act 2001 (LEA) to undertake a representation review every six years and, although it does not have to be done prior to the 2022 elections, the new group of councillors have expressed an interest in understanding more about the issues regarding Māori representation in Te Taitokerau with a view to bringing about a change three years earlier than would otherwise be the case. If this is not done now it will be considered again in three years' time as it is a legislative requirement.

As there were a number of new councillors elected in 2019, the main impetus for the programme/process has been for the current council to fully understand and consider the wider context of Māori participation and representation including benefits and disadvantages of Māori constituencies and guaranteed seats and any enquiries or questions that may arise as a result of the workshops and programme.

These schedule of council workshops began in July with the formal decision needing to be made by 23 November 2020 if Māori seats are to be provided for in the 2022 local government elections (LEA).

On 20 August TTMAC tangata whenua members held a caucus meeting to prepare a recommendation to bring to this meeting, with the intention that it be presented to council for their consideration when deciding on Maori representation at their October 2020 meeting. The recommendation is attached.

Ngā mahi tūtohutia/Recommended actions

- That the report 'Māori Elected Members on Council' by Auriole Ruka, Kaiwhakahaere Hononga Māori and Jonathan Gibbard, Group Manager - Environmental Services and dated 20 August 2020, be received.
- 2. That the recommendation from the TTMAC tangata whenua caucus be presented to council to inform their decision on Maori representation at October's council meeting. The recommendation is:

"That the TTMAC Maori Caucus seeks that the Northland Regional Council resolves to establish Māori constituencies for the 2022 local body election to support and grow existing participation and relationships with Te Taitokerau Māori and to enable compliance with Te Tiriti o Waitangi."

Tuhinga/Background

Council conducted its last representation review in 2018 where it resolved not to establish Māori constituencies. At that time, TTMAC and Iwi CEOs Forum indicated that they supported the establishment of Māori constituencies and saw this as an opportunity to strengthen council's partnership with Māori and provide a real opportunity for Māori to participate in council decision making

The new council have agreed to progress further investigation into the establishment of Māori seats ahead of when they are required by the legislation with preliminary discussions endorsing support to begin a process as below:

- more detailed discussion on the case for and against establishing Māori constituencies
- experiences / comment from other councils who have already introduced Māori seats
- feedback from Māori leaders and those who have experience in Māori constituencies
- options for the number of elected representatives, and
- possible scenario for workable constituency boundaries.

A formal decision must be made by 23 November 2020 if council want to establish Māori seats. In order to inform this decision, staff have arranged a workshop programme to provide additional information and perspectives on the issues surrounding Maori representation from people with direct experience and/or different perspectives who can present as wide and diverse a view to inform councillors thinking and decision-making processes as possible. The programme is detailed below.

Programme of workshops including guest speakers:

Date	Guest speakers
9 July 2020	TTMAC advised of council undertaking a Māori representation review
22 July 2020	Councillor Doug Leeder, Chair of Bay of Plenty Regional Council
	John Cronin, Politician and previous Chair of BOPRC
	Meng Foon, Race Relations Commissioner and previous Gisborne Mayor
	Arapeta Tahana, Councillor Okūrei Māori Constituency, BOPRC
	Andrew Judd, politician and previous New Plymouth Mayor
5 August 2020	Don Brash, Politician
	Murray Reade, CE Northland Inc.
11 August 2020	Iwi Chief Executives (zoom)
	Dame Naida Glavish, Iwi leader and Chair Ngāti Whatua Trust
20 August 2020	TTMAC Tāngata whenua caucus meeting (zoom)
8 September 2020	Iwi Leaders Group Chief Executives (ILGACE)
10 September 2020	TTMAC Formal Meeting
16 September	Te Kahu o Toanui (to be confirmed)
End September 2020	Final workshop
October 2020	Council decision / formal resolution

Ngā tapirihanga/Attachments

Attachment 1: Statutory Process and Timing J.

Attachment 2: Recommendation from TTMAC tāngata whenua caucus held on 20 August 2020 🗓 🖺

Attachment 3: Te Taitokerau Māori in Local Government Symposium final report 🗓 🖼

Authorised by Group Manager

Name: Jonathan Gibbard

Title: Group Manager - Environmental Services

Date: 2 September 2020

Maori representation - Statutory process and timing

By 23 November 2020	A local authority <u>MAY</u> resolve to introduce Māori representation for the next triennial election.	Section 19Z of LEA
By 30 November 2020	IF a resolution has been made by a local authority to introduce Māori representation, a local authority MUST give public notice of the right of 5% of the electors to demand a poll on Māori representation.	Section 19ZA of LEA
By 28 February 2021	IF a resolution has been made by a local authority to introduce Māori representation, a certain period MUST be given following the public notice on Māori representation allowing electors to gather sufficient signatures to demand that a poll be held on Māori representation for the next two triennial elections. This is the last date for the council to receive a valid demand for a poll on Māori representation for the 2022 election.	Section 19ZC of LEA
By 28 February 2021	A local authority <u>MAY</u> resolve to undertake a poll of electors on a proposal that Māori representation be introduced for the next two triennial elections.	Section 19ZD of LEA
By 21 May 2021	If a successful demand has been received by 28 February 2021 to hold a poll or a local authority has made a resolution by 28 February 2021 on Māori representation, then a poll MUST be held within 82 days of notification. This is the last date to conduct a poll on Māori representation for the 2022 elections.	Section 19ZF of LEA
By 31 August 2021	Representation Arrangements Review completed by the local authority.	Section 19H of LEA
By 8 September 2021	A local authority MUST give public notice of the resolution containing the representation arrangements review proposals, including the proposed number, names and boundaries of constituencies. One month submission period.	Section 19M of LEA
By 8 October 2021	Close of submissions.	Section 19M of LEA
By 19 November 2021	Submissions heard by the local authority.	Section 19N of LEA

By 19 November 2021	A local authority <u>MUST</u> give further public notice of its proposals. One month appeals/objection period.	Section 19N of LEA
By 19 December 2021	Close of appeals/objections to "final" representation arrangements.	Section 19O of LEA
By 11 April 2022	Determination by Local Government Commission.	Section 19R of LEA
October 2022	Local Body Elections	

TITLE: MĀORI REPRESENTATION REVIEW - Update

To: Cr Penny Smart, Chair Northland Regional Council

From: TTMAC Working Party, 26 August 2020

Date: 26 August 2020

The purpose of this paper is to provide an addendum to the paper provided in October 2017 which outlined the TTMAC Working Party position in regards to a review of electoral options for local body elections pertaining to Māori representation in Te Taitokerau. This action was recommended by TTMAC Māori Caucus at a meeting held on 20 August 2020.

Background:

He Whakaputanga o Te Rangatiratanga o Niu Tireni and Te Tiriti ō Waitangi are the founding documents of Aotearoa. Documents were signed by rangatira who represented Hapū/whānau.

The Waitangi Tribunal Te Paparahi ō Te Raki 2016 Stage 1 Report found that Ngāpuhi never ceded sovereignty. Article 2 and Article 3 of Te Tiritī ō Watangi provides for equal party status with the Crown.

On this basis the members of TTMAC Working Party seek to engage with the Northland Regional Council regarding the establishment of Māori seats on council. NRC resolved not to proceed with the establishment of Māori seats in October 2017 and the review under the LEA 2001 was undertaken in 2018. However, NRC is not required to wait another six years to review whether to establish Māori seats and the current Council resolved in February of this year to investigate impacts and options for increased Māori participation or representation to inform a decision on this topic prior to 23 November in order to meet legislative timeframes for 2022 local body elections should NRC decide to proceed. TTMAC Māori caucus have continuously supported options for more fair and equitable representation in line with Te Tiriti and consider that it is now an opportune moment to advance this discussion for a range of reasons, eg:

 a) In 2017 three councils had established Māori wards and constituencies, i.e. Wairoa District Council (2016) Waikato Regional Council (2012) and Bay of Plenty Regional Council (2004).

Particularly notable is that these councils acknowledge publicly that Māori constituencies and councillors are an important part of serving the best interests of the entire region:

- Māori constituency councillors are an important part of the Regional Council team committed to serving the best interests of Bay of Plenty residents, and together we make holistic decisions about land, air and water management in the region. They ensure that Te Ao Māori (Māori perspectives) and tikanga (cultural protocols) are considered at a governance level, and that Māori are involved early in council decisions. Their involvement in setting policy and strategic direction directly influences the way we serve our communities on the ground. (https://www.boprc.govt.nz)
- Collaboration enabled by councils and led by communities can generate consensus to own and address local issues. The Waikato Regional Council is one of only two councils in New Zealand who have Māori seats, and this greatly assists collaboration. The

establishment of Māori seats is a key mechanism to facilitate Māori participation in Council business. (Independent Assessment Report, October 2017)

- b) Post-2017 other councils have voted to introduce Māori wards and constituencies for the local 2022 government including New Plymouth for a second time (Community initiated referendum voted the seat down in 2014), Tauranga City Council who has not had any Māori councillors for 28 years and Wellington City Council are considering a proposal for lwi members to have full voting rights on all committees signalling a need for better Māori representation across the country.
- c) That due to the high Māori population in Northland (over one third), Māori representation on Council may facilitate/enhance better collaboration between tāngata whenua and Council to help address Covid-19 from a regional perspective i.e. in regional economic development etc.

COVID-19/Drought/Floods

The significant contribution made by iwi and hapū to respond and support communities was a concerted effort by tāngata whenua of Te Taitokerau to partner with councils, particularly within the civil defence structure to ensure there was a regional response to providing food and supplies to communities. These efforts were not just for Māori communities and a key example of how Māori representation at the table going forward as these events and circumstances bring to the fore a need to have a better understanding of our populations; where and how they live and a drive for increased investment into the resilience of our region by central government.

Regional Economic Development

Māori are an important part of the Northland economy Māori economic development is important not only for Māori, but for Northland's overall economic performance. For the Northland economy to achieve its long-run potential growth, we must make the best use of all available resources.

Tangata whenua make up a large proportion of and own a significant asset base across key sectors in the Taitokerau economy and make a considerable contribution to the future growth of the region. In Northland 30% of the total population is Māori (46% in Far North) with the Northland Māori asset base for 2012 estimated at \$2.4 billion, accounting for about 15% of the total Māori assets in New Zealand. This comprised assets of trusts, incorporations and other Māori entities of \$249 million, businesses of self-employed Māori of \$841 million and businesses of Māori employers of \$1.34 billion.

In 2020, the influence of Te Taitokerau iwi and hapū has significantly grown as governance structures have direct relationships with central government and this is evidenced by the amount of PGF investment that continues to be poured into the region for a variety of projects. The success of these projects depends heavily on partnerships with iwi and hapū at a level of decision-making that recognises the economic strength and resilience that exists with Te Taitokerau Māori and an ability to leverage off these collective assets.

¹ Te Taitokerau Māori Regional Economic Strategy.

Te Taitokerau Māori and Council Working Party Committee was established in 2013. Its Terms of Reference were refreshed in 2020 and include a shared Mission Statement, Values and Objectives such as:²

- To monitor and advise on council's compliance to its obligations to Māori under the Local Government Act 2002 and the Resource Management Act 1991 (assurance and compliance function)
- To provide advice to council on topics referred to it by council
- To provide advice to council on topics of strategic importance and relevance to tangata whenua
- To develop pathways (and processes) that will achieve lasting and meaningful relationships between Māori and council.
- To promote the issues of significance for all Māori in Te Taitokerau.
- To ensure the views of tangata whenua are taken into account in the exercise of council functions.

Because of this role and the stated objectives, TTMAC's Māori Caucus met on 20 August 2020 to discuss Māori Constituencies and NRC's process in relation to them.

One initial query we wish to raise with NRC in regard to their process is:

Why were TTMAC not involved in the selection of, nor invited to any of the speaker workshops?

Discussion:

In 2019 hapū and iwi representatives of Whangārei and wider Te Taitokerau engaged in two initiatives, the preparation of a report titled Tāne-Whakapiripiri (Chetham et al, 2019) which was based on a literature review of tāngata whenua capacity to engage in resource management and a series of wananga, and the Te Taitokerau Māori in Local Government Symposium event held in June 2019 (see attached report). The Symposium was the culmination of several years of lobbying and advocacy by members of Te Huinga and TTMAC and besides encouraging Māori to vote and stand in local body elections its purpose was also to explore models of representation for Māori in local government, to share experiences and successes from other regions – with a view to achieving systemic change. The Symposium was attended by over 100 people and livestreamed by over 100 people on line. The social media and web page set up for the event remains live and continues to have a large following. A key takeaway from that event is that Te Taitokerau Māori strongly support Māori constituencies and wards and want to see tāngata whenua represented throughout all levels of local government. That sentiment echoed findings of the Tāne-Whakapirpiri report from which the excerpt below is taken:

The success of the relationships between hapū and councils Is influenced by the council's ability to recognise the value of the relationships. This recognition needs to occur across all levels i.e. organisational and individual, to enable an ongoing relationship regardless of personnel changes of councils. Hapū representation throughout all levels of Council was seen as the best foundation for this relationship. Councils' integration of hapū environmental, strategic, communication and educational plans are means that will support the relationship(s). Internally, councils need to recognise the environmental, boundary, authority, knowledge and dynamics of hapū engagement. This recognition can be measured by ensuring hapū engagement that enables kaitiakitanga, mana motuhake, practices of hapū mātauranga and succession planning, the accommodation of elder and rangatahi/tai tamariki participation, and representation.

 $^{^2}$ Te Tira o te Taitokerau Māori me te Kaunihera ā rohe o Te Taitokerau | Ngā Kupu Pānga, 2019-2022 Triennium, June 2020

It is now widely accepted that the Local Electoral Act 2001 has failed to lift Māori representation in local government, and is inherently racist, containing provisions that only allow the establishment of Māori wards to be put to a referendum (there is no equivalent requirement applicable to the establishment of general wards or constituencies). This situation is coming under increasing scrutiny, with the Human Rights Commission and Local Government NZ adding their voices to Māori and others who are calling for change.³

These two projects/events further cement our strong belief that:

- There is widespread support by t\u00e4ngata whenua in Te Taitokerau for the establishment of M\u00e4ori
 seats
- We recognise that NRC are making progress and that the establishment of TTMAC, and other funding and internal processes support participation by tangata whenua
- However, this is not real and substantive decision-making power and is not considered fair and effective representation, nor does it align with our rights under Te Tiriti o Waitangi
- Māori representation is sought across all levels of Council, e.g. we want to continue to maintain and enhance the existing membership on TTMAC, other committees and other council mechanisms as well as Joint Management Agreements and other arrangements and models however we must be given the opportunity to be represented at the governance table.
- The existing legislative options available to Māori for representation and involvement in
- decision-making at a local level do not provide enough clarity for local government
- regarding their Treaty of Waitangi duties and obligations and has resulted in negative consequences that result in vocal opposition to Māori representation and a situation where it is virtually impossible for Māori to realise the legislative opportunities that exist. In parallel with the ongoing attempts by Māori to have Māori wards and constituencies established these will result in Māori creating new and innovative opportunities that benefit the entire Te Taitokerau.

Resolution (from Caucus meeting held 20 August 2020)

That the TTMAC Māori Caucus seeks that the Northland Regional Council resolves to establish Māori constituencies for the 2022 local body election to support and grow existing participation and relationships with Te Taitokerau Māori and to enable compliance with Te Tiriti o Waitangi.

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³ https://thespinoff.co.nz/atea/23-04-2019/the-māori-ward-project-is-failing-and-its-hurting-new-zealand-democracy/

Report Back to Te Puni Kokiri July 2019



By Juliane Chetham and Deborah Harding

Background

- The concept of the symposium was mooted by Te Huinga and TTMAC for several years and has been a particular focus since the 2017 Representation review
- A positive meeting with Minister Mahuta at Waitangi earlier this year resulted in TPK indicating we should apply for funding
- A working party was established: Fred Sadler, Pita Tipene, Bundy Waitai, Nora Rameka, Mike Kake, Maia Honetana (Juliane Chetham and Deborah Harding - Project Management) and met fortnightly through May-June

Symposium Purpose

The Event was to provide a forum to discuss 3 key topics:

- 1. Encouraging Tai Tokerau Māori to vote
- Encouraging Tai Tokerau Māori to stand in local body elections
- 3. Exploring models of representation for Māori in local government sharing experiences and successes from other regions – how can we achieve systemic change?

Funding and Support

Funding contributions were received from:

- Te Puni Kokiri
- NRC
- WDC
- KDC
- FNDC

Other support:

- Electoral Commission
- NorthTec
- Ngati Hine FM

Event Communications

Facebook page created

https://www.facebook.com/Tai-Tokerau-Māori-in-Local-Government-Symposium

- Panui through Te Huinga, TTMAC, Local body networks and our own iwi, hapū, whanau networks
- Ngati Hine FM, Tautoko FM, Te Hiku Radio ads, interviews
- Press release Newspaper and TV articles/ reports

ID: A1359035 **25**

11:30 SESSION 2: Theme - Encouraging Tai Tokerau Mäari to stand in local body elections - Technicalities of standing, running successful campaigns, pros and cons, learnings, strategy. · Dale Ofsoske - Election Services Season-Mary Downs - Tukau Law and Consultancy · Mita Harris - Heritage NZ Pouhere Taonga · Mike Kake - Te Tai Tokerau Māori & Council Working Party Audience questions and responses from panel 12:30 Lunch break 13:30 SESSION 3: Theme - Exploring models of representation for Māori in local government - Shared experiences and successes from other regions, pathways for systemic change. · Glenn Wilcox - Independent Māori Statutory Board · James Whetu - Hamilton City Council Maangai Maaori · Arapeta Tahana - Bay Of Plenty Regional Council · Andrew Judd - Ex Mayor New Plymouth and self described "recovering racist" Audience questions and responses from panel 15:00 Symposium Wrap up 15:15 Karakia whakamutunga SPONSORS: Te Puni Kökiri



HON NANAIA MAHUTA Naikoto-Tainus Ngàti Monicpote and Ngáti Hine

Hon Nanaia Mahuta is a constituent MP with 20 dius years' experience

who has come from 'flax-root' politics and remains connected to the aspirations of people from all walks of life.

She is especially supportive of policies and initiatives that build the capacity of communities, create greater investment in education, employment and training opportunities for young people, along with the continuation of the Treaty Settlement process. Nanaia is the Minister for Māpri Development and Local Government, and Associate Minister for the Environment.



MELODY GARDNER Registrar of Electors

Kia ora, ko Melady Gardner taku ingoa, ne uri ahau a Neáti Kahu, ko Te Ururoa töku

I have been the Registrar of Electors for the Whangarei, Northland and Te Tai Tokerau electorates for the past three years and in that time have worked on enrolment and community engagement campaigns for the 2016 Local Body Elections, 2017 General Election and 2018 Maori Electoral Option.

I am committed to doing all I can to see more people enrolled and voting in elections in Tai Tokerau. Ngã mihi.

Notes



DALE OFSOSKE

In his capacity as Managing Director and Electoral Officer, Dale has successfully managed

elections over the past 30+ years.

He was a founding member of the Electoral Working Party and has made significant contributions to the development of electoral legislation and regulations. including the Local Electoral Act 2001.

He has also worked to develop robust. reliable and transparent electoral processes (including use of technologies such as the electronic vote capture and optical vote scanning) for local government elections.

Notes



SEASON-MARY DOWNS Te Kapatai / Ngoti Hine / Ngapuhi

Season Mary was born and raised in Moerewa and is a Director of Tukau Law and Kaiwhakahaere of the Tukau Community Fund and Tukau Legacy Clothing charity.

Season-Mary is dedicated to working with whanau, hapu and iwi to achieve their aspirations for te tino rangatiratanga. Season Mary is currently enrolled in the PhD programme at the University of Waikato, the thesis topic being "Nga taumata o te moana: A return to rangatiratanga over the takutai moana".

Notes



JUSTICE HETARAKA

Ko Hururiki te maunga Ko Makau te awa Ko Mahuhu-ki-te rangi te waka Ko Makau te marae Ko Te Uri o Hikihiki te hapu Ko Neati Wai te Ini

E mihi kau ana ki a koutou nga rangotira e hui nei. Ko kustice Hetaroka tenei.

I'm a proud product of Te Tai Tokerau -Although I'm only 20 years earthside, I'm blessed to be raised and shaped by this

I'm currently in my third year studying a Law and Arts conjoint at The University of Auckland. A few of my passions lie with Rangatahi development, Rangatiratanga and education.

FRANCIS TOKO

Ko Tutamoe raua ko Hikurangi ngà maunga Ko Opanake ràua io Waiqpu ngā awa Ko Mähuku-Ki-Te-Rangi rõua ko Horouto nga woka Ke Ngati Keha raya ke

Ructaupare ki Tuparoo nga hapi: Ko Ngiti Whitua risua ko Ngiti Parau nga iwi

Francis was raised in Otara, South Audkland and has a background working with rangatahi as a youth worker based in South Auckland, as a Career Development. Consultant with Careers NZ as well as in Kapahaka. Francis has travelled overseas working in theatre which influenced his passion for working with his people.

Francis is new to working in local government and his current role is the lwi Relations Manager for Kaipara District Council.

Notes



MITA HARRIS

Born in Kaikohe, raised in Hokianga and now living between the Bay of Islands and Hokianga.

Wita is currently employed as Heritage New Zealand's Director Tautaki Wahi Taonga.

He has previously worked in the Far North's core industries - forestry, agriculture. tourism, conservation and heritage and until recently was the Chair of Northland's Conservation Board as well as serving on a number of marae and youth community organisations. Mita put his hat in the ring for the Far North mayoralty in 2013.

Notes

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MICHAEL KAKE Director and Principal Planner Assoc, NZPI and MinstC)

gatihou me Ngatihine me e Parawhau o nga Hapu Agaputite wi.

Ko Michael (Mike) Mauhaere Kake toku ingoa. I have stood unsuccessfully as a candidate in local body elections for both Whangarei District and Northland Regional Councils. However on each occasion I have managed to accrue enough votes to get my registration fee back.

In December 2013 I retired as General Manager of Ngati Hine FM radio after 20 plus years of service.

Since then I have worked as a Community Engagement Advisor with the Electoral Commission and assisted in developing a new approach to engaging Youth and their peer's kanohi to kanohi with the registration process and encouraging them to vote.

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Far Hort

Cigniel Council

SUPPORTED BY:

Te Asingo & To Tol Tokarou Milorland Council Working Perty

North and













GLENN WILCOX

Glenn is Deputy Chair of the Independent Maori Statutory Board.

He sits on the Conservation Board for Auckland and is one of the two members for the South Kaipara takiwa on Te Runanga o Ngặti Whậtua.

Glenn is also a qualified Hearings Commissioner, Selected by Ngäti Whatua Mana Whenua representatives, Glenn has been appointed to the Environment and Community Committee and the Regulatory Committee of Auckland Council.



IAMES WHETU Director and Principal Planner (Assoc.NZPI and MinstD) No te ini o Vlaivato me te uni o Ngàti Mishanga chau, ko James Vihetu töku ingoa, ko au tétahi Néngai Mãori mô Te Kaunihero

My name is James Whetu and I am the Mängai Mäori on the Regulatory and Hearings Committee of the Hamilton City

My background is resource management planning (consents and policy) for Councils, consultants and iw., as well as an accredited hearings commissioner.



AORANGI STOKES Symposium MC

Ka Tuhi Pao rous ka Poueruo ngo Maunga Ka Te Piere I Tiria raya ko Walaruhe neo Awa Ka Otiria raua ka Oromohoe nea Marae Ka Ngoti Te Ara, Ngoti Kopaki ratov ko Ngorehouata nga Hapu Ko Neoti Hine te Rohe Potae Ko NgoPuhi te iwi.

A product of the Kohanga Reo and Kura Kaupapa, I grew up under the tutelage of my Kuia and Koroua. Te Rahipere raua ko Hori

Through my short time in the work force. I've gained experience in a wide range of areas which has widened my world view, and allowed me to gain an awareness of what is required in my current role working with Hapu and Iwi within a Relationship Management team at NorthTec. I'm passionate to further our Peoples development and wellbeing.

I believe that Education is but one of the tools that can make that a reality.



PROGRAMME

09:00	Confirmation of Registrations Opens	
09:30	Powhiri for Minister	

Opening karakia

10:30

Facilitator Aorangi Stokes (North Tec) - Introduction and Housekeeping

10:00 Minister Nanaia Mahuta - Opening Address

> SESSION 1: Theme - Encouraging Tai Tokerau Māori to vote -Lessons from the Tai Takerau Electorate, motivating the youth voter, why it is important to vote in local government elections.

- · Melody Gardner Electoral Commission
- · Justice Hetaraka Student
- · Francis Toko Kaipara District Council Iwi Relations Manager Audience questions and responses from panel



ARAPETA TAHANA Ngati Pikiao, Ngati Makino, Tapulka - Te Arawa Waka

in business management, Maori development, local government and community development.

He is currently a second term Councillor on the Bay of Plenty Regional Council (BOPRC) representing the Okurei constituency, one of three Macri wards. Arapeta currently Chairs BOPRC's Komit: Maori and is Deputy Chair of Te Maru o Kaituna, the co-governance forum for the Kaituna river. Arapeta also led the design and iwi engagement for the establishment of the Te Arawa Partnership with Rotorua Lakes Council and is a current member of Te Maruata, LGNZ's Vaori advisory board. Arapeta is also heavily involved in the governance and management. of Maori land and natural resources in the Te Arawa rohe. Arapeta will share his experience and insights of Maori representation in the local government space from both an lw and Council perspective.



ANDREW JUDD

Andrew is a self employed Dispensing Optician with a practice in New Plymouth and labels himself as

a "recovering racist" or "equity defender" having taken a journey of self awareness and education during his nine years in Local Government, including three of those as Mayor of New Plymouth.

He is now a staunch advocate for Ti Tiriti o Waitangi based representation.

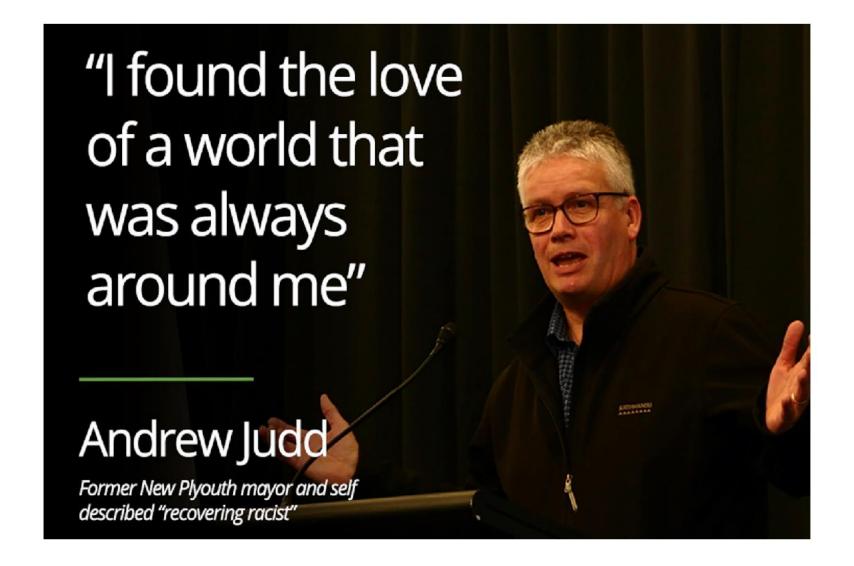
Event Statistics

- 200 event capacity
- 215 registered (approx 120 online facebook sign ups and the remainder through panui/ networks and contacted PM's directly to register)
- Approx 180 turned up on the day although number varied throughout the day

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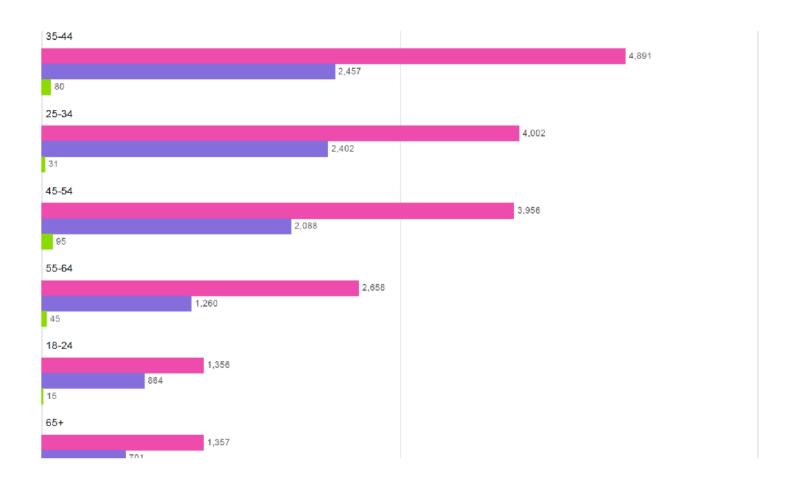


Social Media Analytics

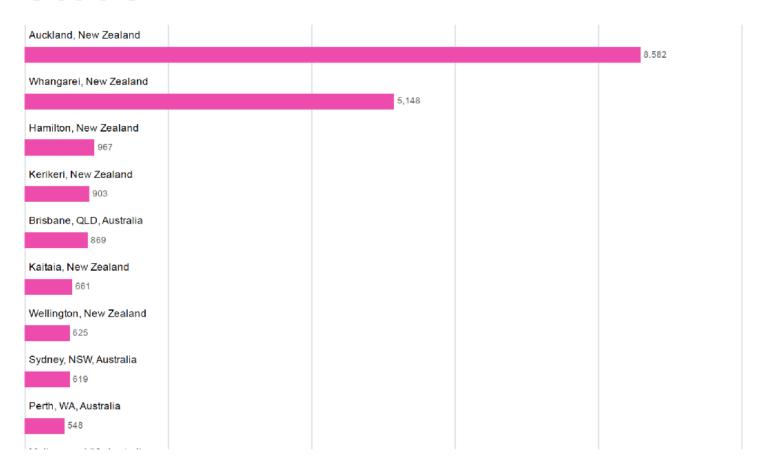


- A total of 2,365 engaged users from across Aotearoa to date
- . Facebook Page content has been seen 46,767 times
- Event live stream received 6.8k views and was shared 116 times

Social Media Analytics – age groups



Social Media Analytics – audience location



Social Media Analytics

Comments direct from our Facebook audience

'Gutted I couldn't be there to hear all of this, but loving the little snippets on Facebook. Thanks!'

On Justice Hetaraka - 'Outstanding young Lady who is going places.'

'Hearing from Rangatahi we are coming look out. All the speakers were excellent awesome amazing.'

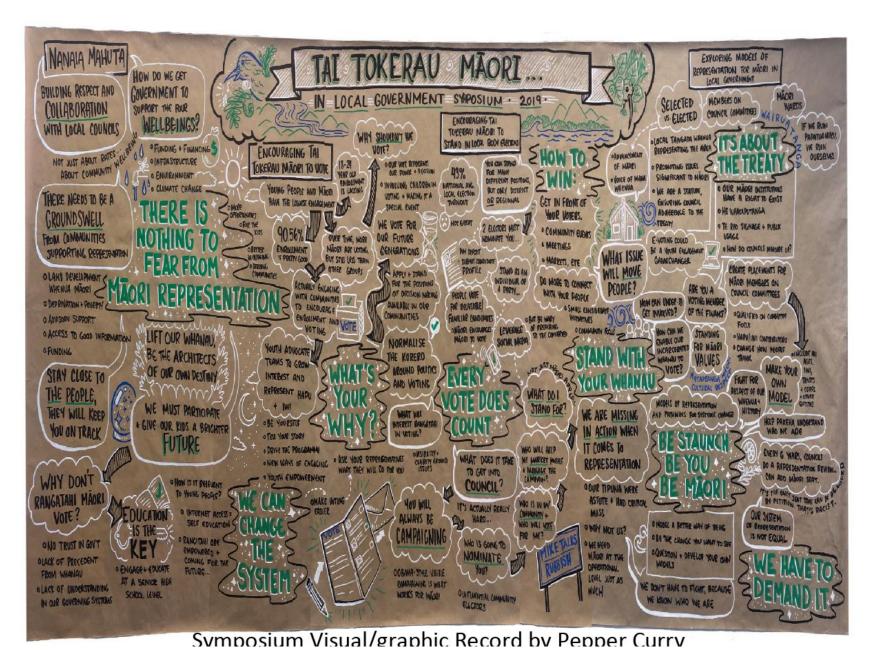
On Hon. Nanaia Mahuta - 'Kia ora! Inspiring speech from our Minister.'

'Boom - a great line up of kaikorero.'

On Season-Mary Downs - 'that was excellent intel Season. Nga mihi.'

Where to from here?? ideas





TITLE: Northland Inc Update

ID: A1356030

From: Auriole Ruka, Kaiwhakahaere Hononga Māori

Whakarāpopototanga/Executive summary

The purpose of this report is for Chief Executive of Northland Inc (NINC), Murray Reade to present and update to Te Taitokerau Māori and Council Working Party.

Ngā mahi tūtohutia/Recommended actions

That the report 'Northland Inc Update' by Auriole Ruka, Kaiwhakahaere Hononga Māori and dated 24 August 2020, be received.

Ngā tapirihanga/Attachments

Nil

Authorised by Group Manager

Name: Jonathan Gibbard

Title: Group Manager - Environmental Services

Date: 2 September 2020

TITLE: Long Term Plan 2021-2031

ID: A1352854

From: Sheila Taylor, Kaiarahi - Kaupapa Māori and Auriole Ruka, Kaiwhakahaere

Hononga Māori

Whakarapopototanga/Executive summary

The purpose of this report is to present the Long Term Plan 2021-2031 recommendations of the Māori Technical Advisory Group (MTAG) to Te Taitokerau Māori and Council working party (TTMAC) for review and endorsement. MTAG have summarised their LTP initiatives into five key initiative groups that are relevant across the organisation:

- 1. Independent evaluation and treaty health check
- 2. Māori representation and leadership (considered essential)
- 3. Enabling tangata whenua participation (building capacity and capability of tangata whenua, building capability of council, Maori economic development)
- 4. Enhancing the value of TTMAC, including their representation on working parties
- 5. Taitokerau kotahitanga advocacy and investment fund Taitokerau Forward Together

A presentation will be made by MTAG members providing further detail to the high-level priority initiatives identified within this report. Subsequent to TTMAC's review and endorsement, TTMAC's recommendations will then be fed into council's consideration of LTP initiatives to be consulted on in early 2021.

Ngā mahi tūtohutia/Recommended actions

- That the report 'Long Term Plan 2021-2031' by Sheila Taylor, Kaiarahi Kaupapa Māori and Auriole Ruka, Kaiwhakahaere Hononga Māori and dated 17 August 2020, be received.
- 2. That the Māori members of Te Taitokerau Māori and Council Working Party endorse the recommendations of the Māori Technical Advisory Group for council's consideration of LTP initiatives to be consulted on in early 2021.

MTAG recommendations

In developing LTP recommendations, MTAG recognise the financial pressures currently facing council and empathise, as members of similar organisations facing these same pressures. Council however remains in the fortuitous position of being able to increase its cash inflow via rates increases (and, to a lesser extent, debt). It is for this reason that MTAG firmly believe any future rates increase should be prioritised and associated with improving council's commitment to Te Tiriti and He Whakaputanga in the first instance.

Below is a high-level summary of MTAG's recommended priority initiatives and it is by no means exhaustive. MTAG consider most of its detailed recommendations to be priority initiatives.

MTAG would like staff to review the full list of recommendations and provide feedback as to how the initiatives could fit within existing baselines or how staff consider they fit amongst other LTP initiatives being considered for consultation in early 2021.

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Priority initiatives recommended by MTAG

Initiative Grouping	Summary of priority	indicative budget		
Independent Te Tiriti health checks	Health check initiative	Te Tiriti health check that could focus on six organisational focus areas (as outlined below). MTAG workshop notes also highlight specific areas that could be considered as a part of a Te Tiriti health check.	\$100k one off	
Māori representation and	Governance	Creation of Māori seats on council (excludes any public poll required).	\$100k/triennium	
leadership	initiatives	Project to assist increase the number of Māori candidates applying to either the Māori or general electoral process.		
	Leadership initiative	Review of the need for Māori representation within council's leadership structures. Budget to undertake findings of review.	\$100k/annum	
Enabling tangata whenua	Pathway planning initiatives	Support for pathway/planning for youth leaving school now.	\$15k/annum	
participation		Promoting Māori youth into environmental sciences. Secondary school level summer holiday science scholarships to encourage Māori into secondary school level science pathways.	-	
	Induction initiatives	Secondment and induction programme developed to build capability of both Māori entities and council.	\$50k/annum	
	Platforms - Software as a service	Initiative to develop long term strategic plan to identify how council's platforms and software can enable tangata whenua participation.	\$50k one-off	
		Improved service and online channels specifically targeted towards supporting tangata whenua to have access to information and engage with council.	Multi-year funding identified via long term strategic plan above.	
		Better service provision to tangata whenua through online channels will allow councils to enable tangata whenua and broader communities to self-serve and allow councils to redeploy staff to front-line services.		

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Initiative Grouping	Summary of priority i	initiatives	indicative budget
	Records Management and digitisation initiative	Initiative to recognise the ability for council to configure its document storage and repository in a manner that will enable tangata whenua participation.	\$100k/annum
Enhancing the value of Te Taitokerau Māori and council advisory committee (TTMAC)	TTMAC allowances extended	Increased funding to recognise time and effort of TTMAC - Budget be increased to administer TTMAC. Members allowance to be extended to include: prework/reading, caucus. Funding needs to reflect the level of technical capability/experience and opportunity cost of representatives. NRC need to understand the value of the advice they are receiving via MTAG/TTMAC and the pre-existing level of voluntary commitment members make to their respective communities.	\$50-100k/annum
	TTMAC administered: Consultant fund	Budget to distinguish between MTAG function and the need for council to seek professional technical advice. Budget to be made available to TTMAC to seek professional advice to respond to council requests. Budget should be considerate of non-maori vs maori technical consultant budgets across council. Initial year to include additional budget to develop an evaluation framework that will meet the needs of TTMAC.	\$50-100k/annum
	Wananga/education fund	A fund to develop an annual wananga schedule that may address some of the initiatives associated with upskilling Māori across council business groups (includes planning workshop to align with LTP process).	\$50k/annum
	Climate change fund	Prioritised funding to increase iwi/hapū resourcing, capacity for hapū/marae communities to develop risk management plans and resilience strategies.	\$50-100k/annum
	Health check response fund	Fund to undertake changes to regional policy statement or plan because of Te Tiriti health check.	\$50k/annum
Taitokerau kotahitanga advocacy and investment	Recognising that Taitokerau has a relatively small population in comparison to the number of territorial authorities operating, the pressure on the capacity of Māori entities is intensified. MTAG		\$300-500k/annum

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Initiative Grouping	Summary of priority initiatives	indicative budget
fund - Taitokerau Forward	believe council should develop an advocacy fund that can be utilised for cross council streamlining of	
Together	policies and processes.	

Tuhinga/Background

On 9 July 2020, staff presented the high-level plan for incorporating TTMAC feedback (via MTAG) into council's long-term planning process. Underlying this plan was the assumption that three workshops would be held with MTAG, each with a unique kaupapa Māori focus (past, present and future). Along with this process plan, was the allocation of additional staff resource to support MTAG in developing their LTP recommendations.

Primary focus of MTAG's long term planning process

MTAG's primary desire is to see Te Tiriti and He Whakaputanga honoured. MTAG recommendations therefore focus on achieving this.

Achieving the primary focus

MTAG have translated the above desire into a primary driver underpinning their recommendations. MTAG consider this the primary driver for determining how council should resource itself, in order to transform into an organisation that not only honours Te Tiriti and He Whakaputanga but promotes the benefits and value of its partnership with tangata whenua.

Better community outcomes = Enhanced organisational capability

MTAG believe council should consider how it can build organisational capability when developing its long-term plan and developing a programme of work for Te Tiriti health checks. Key focus areas that will drive the initiatives required to achieve MTAG's primary focus are:

- 1. Governance
- 2. Relationships with Māori (specifically tangata whenua)
- 3. Structural considerations
- 4. Workforce capability
- 5. Environment, and
- 6. Policy development and service delivery.

Detail associated with these organisational focus areas are detailed in Attachment 1 to this agenda – Enhanced organisational capability.

Initiative groupings

In summarising MTAG recommendations, five key initiative groups were identified that were relevant across the organisation:

- 1. Independent evaluation and treaty health check
- 2. Māori representation and leadership
- 3. Enabling tangata whenua participation
- 4. Enhancing the value of Te Taitokerau Māori and council advisory committee (TTMAC), and
- 5. Taitokerau kotahitanga advocacy and investment fund Taitokerau Forward Together.

Evaluation of TTMAC long term planning process and opportunities to enhance future

MTAG valued the 2018-2028 LTP planning process and welcomed the additional staff resource that has supported the development of their key drivers and priority initiatives for the 2021-2031 LTP process. It was beneficial to have the prior LTP feedback to build and inform MTAG's thinking.

Unfortunately, the additional resource was not able to counter some bottlenecks identified in the process. Bottlenecks identified are:

- 1. Impact of civil emergencies (drought, covid-19 and floods) on the LTP planning process
- 2. Limited time (six weeks) assigned for MTAG to discuss, analyse and prepare recommendations for TTMAC (in part due to the quick turn-around required by the legislated process)
- 3. Availability of MTAG members and staff to prioritise MTAG's long term planning process
- 4. Limited funding allocated to secure MTAG time. MTAG do not currently receive an allowance for preparation or reading material outside of the scheduled meeting time, and
- 5. MTAG are unaware of council's current resource and funding contribution to tangata whenua.

These bottlenecks have somewhat hindered MTAG's participation in the long-term planning process and has resulted in lower than desirable MTAG member contribution. MTAG believe there is a future opportunity to enhance planning by including a new section to activity management plans, that outlines how the activity is achieving TTMAC priorities, Māori representation or enabling tāngata whenua participation in council (building capacity and capability of tāngata whenua and council equally). These sections could then become the starting point for MTAG's review, analysis and input into council's future corporate planning cycle (annual planning and reporting, as well as, long term planning) and may allow for meaningful MTAG input into an already time constrained process.

Ngā tapirihanga/Attachments

Attachment 1: Organisational focus areas 🗓 🏗

Attachment 2: Draft MTAG LTP 2021 - 2031 recommendations 🗓 🕍

Authorised by Group Manager

Name: Jonathan Gibbard

Title: Group Manager - Environmental Services

Date: 2 September 2020

Organisational cultural change and capability components

When reviewing MTAG recommendations, organisational capability should be considered against those characteristics that underpin a capable and competent organisation as referenced by Te Arawhiti in their Māori Crown Relations Capability Framework Organisational Capability Component.

Governance

- Council shares decision making, governance and work planning with Māori (specifically Tangata whenua)
- 2. Council is able to meaningfully draw on te ao Māori frameworks to shape its business
- 3. Council actively evaluates progress against Treaty of Waitangi
- Council is open to making changes in order to achieve changed outcomes and building enduring relationships
- 5. Council tracks a broad range of input, output and outcome indicators
- Documents have Māori/Council considerations woven through them in a comprehensive way
- 7. Accountability and council performance documents are accessible to, and used by, Māori

Relationships with Māori

- 1. Relationship management
 - Enduring relationships council has a deep network of relationships with Māori and Māori organisations, which are maintained, managed and updated
 - b. Maintaining relationships with Māori is highly valued and systems are in place to ensure continuity of personnel and knowledge
 - c. Tikanga Māori guides council's relationships with Māori
 - d. Council regularly works with Māori to advance matters that are important or provide opportunities for Māori
- 2. Engagement, partnerships and empowerment
 - a. Council pro-actively looks for opportunities to enable and support Māori aspirations
 - b. Genuine partnerships with Māori are effective and visible on a daily basis
- 3. Procurement
 - a. Council involves Māori in procurement processes as a matter of course
 - b. Council receives consistently positive feedback from Māori enterprises and service providers

Structural considerations

- 1. Enabling structures
 - a. Council/Māori leadership is distributed across all levels and are effective and confident role models for staff
 - b. There are high levels of Māori/Coucil relationship capability across council, and at all levels
 - c. Embedded succession planning and leadership
- 2. Addressing institutional racism

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- a. Council has assessed its culture (the way things have always been done) and all
 policies, programmes, services to identify structural discrimination, and, regardless
 of the size of the issue, has taken action to address
- b. Council conducts regular audits across employment, procurement and real world outcomes to ensure institutional racism is identified
- c. Council proactively works with other agencies to address structural discrimination
- d. Council identifies and implements specific targeted programmes where required to address long standing structural discrimination
- e. Cross-council processes and systems have been audited and revised to eliminate systemic racism and promote racial equity
- f. Council engages in ongoing self-reflection, holding themselves to account for addressing institutional racism

Workforce capability

- 1. Māori/Council relations capability planning
 - Māori/Council relationship capability planning is actively reviewed to assess effectiveness and impact and revised according to need.
 - Council is prepared for any changes to capability needs and has strategic relationships to support these
 - c. Māori agree the council has appropriate capability
- 2. Leadership (formal)
 - Senior leaders have a high level of capability in skills required to support the Māori/Council relationship,
 - b. Senior leaders demonstrate their complete commitment to long term change and racial equity work Māori have high representation in senior leadership roles
- 3. Recruitment and retention
 - Succession planning is embedded to ensure the council has continuity in its Māori/Council relationship capability
 - Council recruits and retains high performing, knowledgeable and experienced staff with Māori/Council relationship capability work
 - c. Council is well known outside the organisation as a great place for people with Māori/Council relationship capability to work
- 4. Training and development
 - a. Māori/Council relationship capability programmes are developed and tailored for individuals
 - Māori/Council relationship capability is widely accepted as a standard set of skills expected across council
 - Regular and flexible transfers of staff between agencies and iwi/Māori organisations take place to build capability for both parties

Environment

- 1. Physical environment
 - a. Council's physical environment provides a strong demonstration of the agency's commitment to te ao Māori
 - Mana whenua consider the agency's physical environment adds to the local environment
- 2. Commitment to tikanga Māori
 - a. Council is able to undertake all business in accordance with tikanga Māori

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b. Tikanga Māori is embedded into training and development

Policy and services

- 1. Policy processes
 - a. Te ao Māori is embedded at the centre of policy processes as a default
 - b. Council is known for its ability to undertake Treaty of Waitangi analysis
 - c. Council partners with, or empowers, Māori in the policy process
 - d. Council is open to making radical changes, including challenging existing power structures, investments and frameworks, to achieve changed outcomes and uphold Te Tiriti
 - e. Māori have a high level of involvement in policy processes across council and sector
- 2. Service design and delivery
 - a. Council partners with, or empowers, Māori to identify, design and deliver services
 - b. TPK, through its monitoring work, complements the adequacy of the services for Māori delivered by Council
- 3. Evaluation
 - a. Evaluation is undertaken by, or in partnership with, Māori
- 4. Data and insights
 - a. Council is able to generate a wide range of Māori specific data and insights that are meaningful and useful for Māori and council

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		Strategy, Governar	nce and Engagement
Initiative	Policy, Process, LoS,	Area of focus	Detail
	upgrade, other		
Te Tiriti health checks	Process review	Council Health check	Health check of council operations to identify at a minimum it's strengths, weaknesses, opportunities and threats
			as a means of improving social, cultural, environmental and economic well-being and justice.
	Process review	Health check level of service increases	Identification of funding increases required to services in order to respond to inefficiencies identified via health
			check
	Process review	Health check implement process changes	Identification of the funding provision required to transfer powers/functions to Tangata whenua
	Process review	Support Central Government initiative to strengthen	Business case/study to identify:
		Crown/Māori relations - Māori capacity	1. Corporate structures of iwi/hapū entities in Tai Tokerau;
			2. iwi/hapū capacity (or potential) to receive transferred functions/powers replication of services: iwi/hapū
			entities that undertake similar technical functions to council and potential to reduce corporate expenditure
	Process review	Health shock accommis development	through shared servicing What other economic development is northland inc looking at outside of infrastructure??? Where is the plan? Job
	Process review	Health check - economic development	creation - Funding to look at what central funds can advance iwi/hapu unfunded initiatives e.g jobs for nature etc.
			(as above under maori participation). Needs to be made clearer. Can we advance in partnership?
			(as above under maon participation). Needs to be made clearer. Can we advance in partnership:
			Links to other funds like biodiversity/biosecurity. Should funding be ring-fenced/locked in? need regional
			projects/funds made visible to iwi/hapu? How do we do this? How can we simplify the application process?
			projects/fullus made visible to fw/mapu: frow do we do this: frow can we simplify the application process:
P			A summary of Māori in the Environmental scan.
	Policy/plan changes	Health check policy or plan changes	Review of the process to undertake policy and plan changes. Does the process sufficiently represent/allow for the
	i oney, plan changes	Treatment check points of plant changes	participation of Tangata whenua?
			Concern that NRC is no longer protecting the environment through planning and policy – losing kaitiaki.
			Regional Councils do not have a good track record, hopefully national level change will drive better outcomes,
			however in my opinion the action to reconsider Māori constituencies if undertaken properly will alleviate this over
			time - so the answer is - funding to look at the Māori representation issue adequately
Māori representation	Process review	Standardise Māori representation across Tai Tokerau	Business case funding to be made available to coordinate a review of all four councils, in order to
			simplify/standardise Māori representation across Tai Tokerau
	Level of service	Increased funding to support Māori candidacy enrollment	Increase level of service in relation to improving Māori representation in civic electoral process - KPI = increase in
			Māori candidacy enrolment (30% of an community initiated poll seeking to reverse council decision to create
			Māori seats)
	Process review	Council representation review	constituencies, standing committees, NZ maori council - local members/committees 1962 maori community
			development act
MWR - Transitional	Process review	Fund MWR negotiations	Phase 1: Funds to undertake Mana whakahono a rohe negotiations to improve hapū participation. Includes
agreement			discretionary fund to assist: with legal review, contract review etc
	Process review	Fund MWR implementation	Phase 2: Allocation of funds and resources to get agreement up and running. Implement initiatives identified in
			iwi/hapū planning documents etc
Enabling tangata whenua	Process review	Civic electoral process participation	Funding to improve Māori participation in civic electoral process (education, enrolment, election day voting)
participation in council	Level of service	Training and education fund	Training and education fund for iwi/hapū employee (equivalent to the FTE budget for council employee)
(building capacity and			Targeted funding for RMA education and upskilling e.g. workshop schedule for education; submission writing,
capability of tangata whenua			consent application process, what needs to be in a regional plan. to get policy to reflect maori in regional plans
and council equally)			e.g. low priority but - rural maori design protocol, urban design protocol, Non statutory document - e.g.
			blue/green network review. Potentially align to the TTMAC wananga fund
		Pathway planning project	Support for pathway/planning project for youth leaving school now. In three years time, what skills will our kids
		Technical and adversarian for d	need entering the workforce? If maori want to return, how do we inform them of jobs coming up.
		Training and education fund	Drop in day clinics with access to good planner that can assist Māori entities to engage in planning processes (e.g.
			seconded/rotating staff/rosters) - including internships, interns and policy/planners should have to sit alongside
			iwi/hapū as a part of their role at a minimum when the start and every other year thereafter.

		Strategy, Governanc	e and Engagement
Initiative	Policy, Process, LoS, upgrade, other	Area of focus	Detail
		Climate Change risk management plans and resilience strategies	Climate Change committee/s - prioritise funding, resourcing, capacity for hapu/marae communities to develop risk management plans and resilience strategies
		Independent professional advisory body	Ability to access and identify maori professionals within tai tokerau hasn't been supported as of yet.
		Transfer of functions	1. KPIs to be built into LTP indicating by when council will commence transferring functions to iwi/hapū (e.g.
			by end of LTP period, xxx number of arrangements have been agreed, state of the environment, compliance
			monitoring need to understand capacity specific to area).
			2. Funding for infrastructure and operational services to be budgeted via LTP for the functions that are
Enhance the value of Māori	Draces review	Evaluation framework	expected to be transferred to iwi/hapū post the study noted above. Review and development of evaluation framework to meet the needs of TTMAC. Matauranga framework (again,
and council advisory	Process review	Evaluation framework	may fall out of Treaty health check).
committee			Need better understanding of Northland Inc. initiatives. Are they the best entity to be administering councils
Committee			economic development in relation to maori enterprise. Should this sit above in enabling tangata whenua
			participation in council.
			Need resource consent reporting to go to TTMAC - continuous review process: Exception reporting - which
			consents have ticked no to engagement with maori, which consents have expired and how many have been
			audited for compliance - particularly with water. % of consents that have been granted but opposed by tangata
			whenua kaiarahi awhina role.
			Need better visibility of TPK/BDO Spicers and Northland Inc./Council to get access to funds to create jobs. Who for
			example in Bream Bay are working on economic recovery with the impact covid, LVL and refinery
			Periodic updates of economic/demographic outlook to be provided to TTMAC to inform priority.
	Upgrade	TTMAC allowances extended	Increased funding to recognise time and effort of TTMAC - Budget be increased to administer TTMAC. Members
			allowance to be extended to include:
			- pre-work/reading,
			- caucus
			Funding needs to reflect the level of technical capability/experience and opportunity cost of representatives. NRC
			need to understand the value of the advice they are receiving via MTAG/TTMAC and the pre-existing level of voluntary commitment members make to their respective communities.
	Upgrade	TTMAC specific consultant budget	Distinction between MTAG function and the need for council to seek professional technical advice. Budget to be
	Орвівис	Trivine specific consultant budget	made available to TTMAC to seek professional advice to respond to council requests. Alignment of council
			procurement of technical advice to be managed via TTMAC. Transparency re: spend on consultants/contractors -
			non-maori vs maori technical consultants. amend ToR for a budget
	Upgrade	TTMAC policy plan changes	Funding to implement changes required to policy/plans as a result of health check findings (dependent on number
			of policy/plan changes per year. Assume \$50k/annum or review how much a consultant is paid to review western
			requirements).
	Upgrade	TTMAC managed - wananga/education fund	A fund to develop an annual wananga schedule that may address some of the initiatives associated with upskilling
			Māori across council business groups (\$5k per month with \$2k planning workshop)
	Policy change	Appointed member allowance policy changes	Appointed member allowance policy amended to reflect changes as a result of review. Remuneration to reflect distinct skills, experience, knowledge and mana of TTMAC members.
Tai Tokerau advocacy and	Other	Transfer of functions (e.g. Tuwharetoa)	Advocacy fund required in order for council to advocate iwi/hapū needs with the other councils of Tai Tokerau as a
investment fund - Tai Tokerau			means of mitigating varying methods of information flow being utilised within the region. Duplication of processes
Forward Together			means additional processes for iwi, additional resource and potential for errors as a result.
	Process review	Customer centric model of service delivery	Simplified process across those central and local government entities administering funds within Tai Tokerau, to
			enable iwi/hapū to partner effectively e.g. access to simplified funding models. Links to Information Technology
			initiatives under Corporate Excellence.

Strategy, Governance and Engagement			
Initiative	Policy, Process, LoS,	Area of focus	Detail
	upgrade, other		
	Plan	Tai Tokerau long term strategic IT plan	Co-ordinated cross council approach to information technology - CCO for IT shared services with 50/50 council/iwi governance structure. Shared services: Northland councils and maori entities (e.g. shared database).
	Other	Independent professional advisory body	Co-ordinated cross council approach to creating an independent professional advisory body for Tai Tokerau
	LoS	Climate Change funding (also shown under environmental	Prioritised funding to increase iwi/hapū resourcing, capacity for hapū/marae communities to develop risk
		services as an NRC only initiative)	management plans and resilience strategies.
	LoS		Is there space in the LTP or through Northland Inc to look at how to support housing for whanau returning home.
			There is an acute housing shortage for the workforce, how can councils work together to address this?

		Corporate E	xcellence
Initiative	Policy, Process, LoS, upgrade, other	Area of focus	Detail
Te Tiriti health checks		Information flow	To gain an understanding of how: 1. information technology is providing an unlevel playing field for Māori to participate in the affairs of council (examples include - gain an understanding of whether it be due to the speed at which decisions can be made due to the use of technology or that the maintenance of information is manual and dependent on council capacity to maintain information 2. How human resources are being managed to better enable Māori participation and capacity in the civil affairs of Tai Tokerau 3. Whether the financial structure of NRC is enabling Māori participation.
Māori representation			
MWR - Transitional			
agreement			
Enabling tangata whenua participation in council (building capacity and	Upgrade	Software as a service	Improved service and online channels Better services through online channels will allow councils to enable communities to self-serve and allow councils to redeploy staff to front-line services.
capability of tangata whenua and council equally)	Process review	Information flow	Information flow process review Information flow review required to establish a better structure for feeding information to hapū and whanau.
	Policy/Plan change		Development policy/plans to improve information flow to iwi/hapū Development of policy/protocol to improve the flow of information between council and iwi/hapū entities. Different approaches depending on the issue. Need to deal with the right people, and disseminate the right information – reduce misinformation.
	Level of service funding		Information flow funding increase Funding required to upgrade technological platforms as determined via the information flow review. E.g. resource consents - FNDC have a list on their website Web-page/portal where you can see active consents - self-service/tailored notification.
	Process review	Access to data and information	NRC commit to improving lwi/hapū access to information. This includes a review of how best to achieve this - self-service model, bespoke model?, ability to maintain contact information for all central/local government entities. Database pre: 1989 xxx; post 1989: to detail Māori history including planning documents.
		Standardisation of records management for Tai Tokerau	Tai Tokerau councils and Tangata whenua entities (e.g. shared database, access to data repositories, record management methodology standardised for ease of search).
		Horizontal/vertical integration of information systems	Simplified process across central and local government entities to enable iwi/hapū to partner effectively: - access to simplified funding models - access to information currently only accessible via requests (self-service model, bespoke model?) - ability to maintain contact information for all central/local government entities - Database pre: 1989 xxx; post 1989: to detail maori history including planning documents
	Level of service funding increase	Records Digitisation	Iwi/hapū participation in the digitisation of council records. Funded role to digitise and catalogue archive documents. Role to include function of screening for IP belonging to iwi and hapū. Database of documents to be made available to iwi/hapū.
		Records management - iwi/hapū database	Database administrator and records management officer to manage records stored for the purposes of iwi/hapū planning and input into council processes. Potential to combine role if funding restricts two roles.
		Resourcing to implement changes to either council or councils systems	Funding to establish shared service type model in relation to information technology across Tai Tokerau (economies of scale, reduce expenditure, increased level of service, standardised processes, systems, access to information etc)
		lwi/hapū Information systems	Funding potentially required to assist in the upgrade of iwi/hapū infrastructure to be compatible with council systems.
		Council capacity increased	Employment opportunities for/with Tangata whenua in council, contracts with council

	Corporate Excellence			
Initiative	Policy, Process, LoS, upgrade, other	Area of focus	Detail	
			Increased capacity of council staff to support and enable Māori participation (maybe as a result of the treaty health check). NRC staff capacity or lack thereof with regard to tangata whenua should be seen as a professional development issue for staff and funding taken from that area as opposed to being taken from support for tangata whenua to engage with local govt. skillset of staff needs to be considered - HR policy review needed. Funding increase to entice the right people for the job to be considered	
Enhance the value of Māori	LoS	Funding models	Visibility/transparency of existing funding models in council.	
and council advisory Tai Tokerau advocacy and investment fund - Tai Tokerau Forward Together		Access to data and information	Activity based costing to be accessible to TTMAC when undertaking advisory services on behalf of council	

		Customer Services - Co	ommunity Resilience
Initiative	Policy, Process, LoS, upgrade, other	Area of focus	Detail
Te Tiriti health checks			As per other business groups, Treaty health check to determine where opportunities exist within NRC to either: - improve Māori representation - enable Māori participation in council - enhance the value of Māori and council advisory committee - advocate for efficiencies across Tai Tokerau to achieve those points listed above.
Māori Representation			Bring back Māori ownership in this regard.
MWR - Transitional agreement			
Enabling tangata whenua participation in council (building capacity and capability of tangata whenua and council equally)	LoS	Training and education	Funding to upskill Māori in the bylaws associated with harbour safety and navigation (potential workshop - (how to input/understand bylaws, more contact /collaboration with harbourmaster etc - through TTMAC). Maca - upskilling resourcing for involvement in plan making, Mana whakahono etc pontoons require MACA notification, also relates to upskilling to involve hapu in plan making processes ie to determine activity status for pontoons etc Maca - upskilling resourcing for involvement in plan making, Mana whakahono etc
	Upgrade		Standardisation of incoming calls.
Enhance the value of Māori and council advisory committee			
Tai Tokerau advocacy and investment fund - Tai Tokerau Forward Together	Upgrade		Marae are the equivalent to western civic centres and still perform the same functions as western civic centrs. They are also important CD emergency centres. NRC and other Councils to provide resource and funding to assist maintain and upkeep marae.
			Need rail – need to upgrade lines so they can carry passengers and goods. Link to Auckland may be too expensive, but can develop the lines north of Whangarei. This should be crown funded. Let people move. Does NRC have a role in brokering/assisting kiwrail with iwi/hapu engagement. Difficult to have a position on this because some iwi/hapu are opposed due to the rail corridor potentially requiring more Māori land acquisition - NRC can possibly assist in facilitating a more holistic approach ie including consneting requirements. Better comms is needed ie. Patuharakeke were not aware that NRC was selling land to kiwirail in our rohe
			Public transport is necessary. Car use will decrease with aging population. Need a long term approach to this.

		Environme	ental Services
Initiative	Policy, Process, LoS, upgrade, other	Area of focus	Detail
Te Tiriti health checks	Process review	Access to data, information and grants	Health check of council operations to identify at a minimum it's strengths, weaknesses, opportunities and threats as a means of improving social, cultural, environmental and economic well-being and justice.
	Process review	Environment Schools	 As a part of the treaty health check, TTMAC would like to have transparency of the Enviroschools landscape (what entities are working in this space e.g. Te Ahu Turoa) Ideally reporting would be available to TTMAC e.g. number of maori students who have received enviro schools education Program should include% of Kura/kohanga/schools with high maori enrolment that do not currently have any environmental work program at present Is the curriculum well developed in relation to matauranga, tikanga maori, , maramataka te ao maori Can it be incorporated into existing work of iwi/hapū and other entities. Has the activity management plan for this activity documented its commitment to enabling maori participation
			and if so, how can this be transparent for TTMAC. 7. links to are there to matauranga Kura taiao funding managed by DOC
Māori Representation			
MWR - Transitional agreement			
Enabling tangata whenua participation in council (building capacity and	Process review	Internal staff capability mix	Staff should have capacity and experience in either tikanga maori, matauranga maori, maramataka te ao maori. Staff attrition should consider the appropriate skillset needed
capability of tangata whenua and council equally)		Transfer of function	2. Consider transfer of function or contract for service to entities such as Te Ahu Turoa? - contract could be set and monitored in conjunction with TTMAC?
	LTP initiatives	Promoting Māori youth into environmental sciences	Opportunity for career planning with maori students into environmental services and involvement at career days?
			Assistance/promotion of national initiatives for increasing maori in the sciences at a secondary level
			contestable fund for iwi/hapū to engage youth into matauranga or western environmental sciences
			Secondary level scholarships/internships to promote national initiative to increase Māori entering into tertiary sciences
	Process review	Resource consents process review	Funding for external advice - customary impact assessments: Review of the resource consent process (2 issues - shotgun approach - get everything vs people aren't getting the right thing), particularly: 1. CIA project (proposed regional plan policy D1.1 is operative, how are we implementing) 2. review recommendations already given 3. when a CIA is requested who pays for it
	LTP initiatives	Training and education	Need to work with hapū to upskill in pest management. Want to have sustainable pest management – people are keen to do the work. NRC/DOC etc collaborate, whenever in house staff having training or certification, a certain number of places set aside and funded for iwi/hapu kaitiaki to attend, also other comments about jobs for nature, look for collaborative pathways for funding Council should require higher rates of payment for sand/gravel extraction to help pay for flood schemes. Same for quarries. These additional funds could be utilised to provide for Tangata whenua oversight in regard to these activities. Freshwater/bores are of importance to papkainga. Need to ensure adequate reticulation and infrastructure, including sewerage - need to enable self-sufficiency

	Environmental Services			
Initiative	Policy, Process, LoS,	Area of focus	Detail	
	upgrade, other			
		Matauranga Māori Monitoring	LTP needs to provide funding for hapu to develop Mātauranga farmeworks for monitoring their taonga. Note this	
			is separate from the internal NRC monitoring process being adavnced	
			Marsden Point/Mair Bank has been impacted by changes in hydrology. This has affected kaimoana.	
			Better collaboration and increased resourcing of NRC coastal team and hapū to achieve consistent monitoring,	
			data sharing and movement towards resourced kaitiaki/ SOE monitoring in the coastal domain.	
Enhance the value of Māori	Accountability		Funding for developing reporting parameters in relation to resource consent process, approval, CIA uptake rate	
and council advisory	framework		etc.	
committee				
Tai Tokerau advocacy and	LTP initiative	Flood scheme - jobs for natures	Some areas of Māori land cannot generate income, cannot pay for flood schemes - in some cases these	
investment fund - Tai Tokerau			landowners would rather it just flood.	
Forward Together			NRC collaborate woith other councils, DOC, agencies and landowners - identify these locations, could be a jobs for	
			nature kaupapa, and look for funding to compensate landownders to retire and restore these areas to wetland	
			and ongoing maintenance and monitoring of them?	

		Regulator	y Services
Initiative	Policy, Process, LoS, upgrade, other	Area of focus	Detail
Te Tiriti health checks	Process review	Access to data, information and grants	Health check of council operations to identify at a minimum it's strengths, weaknesses, opportunities and threats as a means of improving social, cultural, environmental and economic well-being and justice.
	Process review	Resource consents	1. As a part of the treaty health check, TTMAC would like to have transparency of the regulatory landscape.
Māori representation			
MWR - Transitional agreement			
Enabling tangata whenua participation in council (building capacity and	Process review	Internal staff capability mix	Staff should have capacity and experience in either tikanga maori, matauranga maori, maramataka te ao maori. Staff attrition should consider the appropriate skillset needed
capability of tangata whenua and council equally)			2. Consider transfer of function or contract for service to entities such as Te Ahu Turoa? - contract could be set and monitored in conjunction with TTMAC?
			3. New staff should be required to undertake induction with at least one iwi and one hapū organisation to understand partnership and barriers to communication.
		Resource consents process review	Funding for external advice - customary impact assessments: Review of the resource consent process (2 issues - shotgun approach - get everything vs people aren't getting the right thing), particularly: 1. CIA project (proposed regional plan policy D1.1 is operative, how are we implementing) 2. review recommendations already given 3. when a CIA is requested who pays for it
			CIA Scenarios where they have been requested but not supported or where they have been completed by inappropriate/unqualified person - to be discussed with MTAG/technicians to understand where things are landing and to develop protocol. What qualifies a person to complete a CIA?
	LTP initiatives	Promoting Māori youth into environmental sciences	Opportunity for career planning with Māori students into regulatory services and involvement at career days? Assistance/promotion of national initiatives for increasing maori in resource management at a secondary level
			contestable fund for iwi/hapū to engage youth into resource management career pathways. Secondary level scholarships/internships to promote national initiative to increase Māori entering into tertiary sciences
Enhance the value of Māori and council advisory committee			
Tai Tokerau advocacy and investment fund - Tai Tokerau Forward Together	Accountability framew	rork	Funding for developing reporting parameters in relation to resource consent process, approval, CIA uptake rate etc.

TITLE: Overview of the government's action for healthy waterways package (August 2020)

ID: A1352868

From: Justin Murfitt, Strategic Policy Specialist

Whakarāpopototanga/Executive summary

This item provides an overview of the 'Action for healthy waterways' package recently released by central Government. The package is intended to halt degradation of water resources, improve water quality within five years, reverse past damage and bring freshwater resources, waterways and ecosystems to a healthy state within a generation.

Ngā mahi tūtohutia/Recommended actions

 That the report 'Overview of the government's action for healthy waterways package (August 2020)' by Justin Murfitt, Strategic Policy Specialist and dated 17 August 2020, be received.

Tuhinga/Background

In early August, the Government released a 'package' of new rules and policy direction under the Resource Management Act 1991 intended to:

- stop further degradation of water resources and improve water quality within 5 years.
- reverse past damage and bring freshwater resources, waterways and ecosystems to a healthy state within a generation.

The 'package' includes:

- 1. A revised National Policy Statement for Freshwater Management (NPS-FM2020). This replaces the NPS-FM 2014 (as amended in 2017) and sets out new requirements for regional councils for managing freshwater, including:
 - i. Prioritising the health and well-being of freshwater
 - ii. Greater emphasis on Te Mana o te Wai
 - iii. Working with tangata whenua and communities to set a long term vision and environmental outcomes for water
 - iv. Managing 22 water quality 'attributes' to improve ecosystem health, human health, threatened species and mahinga kai. Notably, there are 13 new 'attributes' to be managed for the purposes of ecosystem health, human health, threatened species and mahinga kai.
 - v. Setting limits and targets for water quality attributes and developing actions plans to meet environmental outcomes.
 - vi. Setting environmental flows and levels and take (allocation) limits
 - vii. Accounting and reporting on water quality and water quantity
 - viii. Avoiding further loss of wetlands and streams (including the requirement to map and monitor wetlands)
 - ix. Addressing barriers to fish passage and working toward outcomes for fish abundance and diversity.

Regional councils are required to notify plan changes to implement the NPS-FM2020 by 31 December 2024. The Northland Regional Council intends to develop a plan change to implement the water quality elements of the NPS-FM2020 in late 2021 / early 2022. All plan

changes related to freshwater and implementation of the NPS-FM2020 are now required to use a new 'streamlined' process set out in the recently amended Resource Management Act 1991.

- 2. New National Environmental Standards for Freshwater (NES-FW). This is a suite of rules that apply nationally and set out standards for:
 - i. Farming activity (such as stock holding areas, feedlots, intensive winter grazing, intensification, increased irrigation and conversion of land to pasture);
 - ii. Activities that affect natural wetlands (such as earthworks, vegetation clearance and taking, damming and diversion of water) and structures that affect fish passage in rivers (such as culverts, weirs and flap-gates)

The standards in the NES-FW prevail over more lenient rules in regional plans, but plan rules can be more restrictive (in other words the stricter of the two applies). Staff are assessing the difference between the Proposed Regional Plan rules and the NES-FW. Most of these standards came into force on 3 September 2020.

- 3. Regulations requiring livestock (pigs, dairy cattle, dairy support cattle, beef cattle and deer) to be excluded from specified wetlands, lakes and rivers within certain timeframes. The regulations differ in some areas to the stock exclusion rules in the Proposed Regional Plan for Northland for example the regulations require a 3-metre setback from rivers and lakes. Like the NES-FW, the regulations prevail over rules in regional plans (unless the plan rule is more restrictive). These regulations came into force on 3 September 2020.
- 4. Resource Management (Measurement and Reporting of Water Takes) Amendment Regulations 2020 these require holders of consent to take between five and more than 20 litres of water a second to measure their water use every 15 minutes and submit daily records to councils electronically.

Staff will present a more detailed summary of the Action for healthy waterways package at the meeting of the Working Party. For more detail and access to the documents see: https://www.mfe.govt.nz/action-for-healthy-waterways

The Action for healthy waterways 'package' means council's draft freshwater strategy will need a significant review given new the directions / requirements on regional councils. Staff hope to complete this review and bring the revised draft freshwater strategy to the Working Party in November of this year.

Ngā tapirihanga/Attachments

Nil

Authorised by Group Manager

Name: Ben Lee

Title: GM - Strategy, Governance and Engagement

Date: 2 September 2020

TITLE: Tāngata Whenua Water Advisory Group

ID: A1354347

From: Ben Lee, GM - Strategy, Governance and Engagement

Executive summary/Whakarapopototanga

Council is in the early stages of preparing a plan change to give effect to the water quality planning requirements of the National Policy Statement for Freshwater Management¹ (the water quality plan change). The plan change is scheduled to be notified late 2021.

Te Taitokerau Māori and Council Working Party (TTMAC) recommended to council² proposals for involving tāngata whenua in the plan change development:

- Establishing a 12-member "Tāngata Whenua Water Advisory Group" as the main vehicle for providing tāngata whenua-led analysis, feedback and advice on the development of the plan change (refer Attachment 1 for details).
- The appointment of a 4-member selection panel for considering and appointing the members of the Tangata Whenua Water Advisory Group:³
 - Mira Norris and Juliane Chetham, or Janelle Beazley if Juliane Chetham is unavailable (tāngata whenua members of Te Taitokerau Māori and Council Working Party);
 - o Councillors Justin Blaikie and Joce Yeoman.
- Three tangata whenua TTMAC members to sit alongside councillors in their workshops to prepare the water quality plan change (Nora Rameka, Rowan Tautari and Alan Riwaka (and Antony Thompson as an alternative to Alan Riwaka)).
- The same members to also sit on the Tangata Whenua Water Advisory Group (they will take up three of the 12 places); and
- the members to be paid in accordance with council's Appointed Members' Allowances Policy.

Council approved the proposals as recommended by TTMAC with no changes.

The next step is to seek expressions of interest to make up the remaining nine places on the Tāngata Whenua Water Advisory Group. Council requested advice from TTMAC on how the requests for expressions of interest would be sought, given the importance of the group's role and trying to get the best possible people on the group.

Proposed avenues are:

- Pānui to all contacts on council's tāngata whenua database
- Pānui to freshwater kaitiaki groups, such as:
 - Ngā Kaitiaki O Ngā Wai Māori
 - o Te Wai Māori

ID: A1359035

-

¹ See https://www.mfe.govt.nz/fresh-water/national-policy-statement/about-nps

² 11 July 2020 TTMAC meeting

³ Endorsed at 20 July TTMAC tāngata whenua caucus meeting.

- 'Shoulder tapping' known active freshwater kaitiaki
- Tāngata whenua TTMAC members putting out Pānui through their networks (council staff can provide the text for this).

Recommended actions

- 1. That expressions of interest for the Tangata Whenua Water Advisory Group be sought by:
 - a. Pānui to all contacts on councils tāngata whenua database
 - b. Pānui to freshwater kaitiaki groups
 - c. Asking known active freshwater kaitiaki
 - d. Tāngata whenua TTMAC members sending Pānui through their forums

Background/Tuhinga

Not applicable

Attachments/Ngā tapirihanga

Attachment 1: Maori engagement approach - Water quality plan change 🗓 🖺

Authorised by Group Manager

Name: Jonathan Gibbard

Title: Group Manager - Environmental Services

Date: 25 August 2020

Māori engagement approach: Water quality plan change

Version	Date	Purpose
1	7 May 2020	Initial draft for review by Juliane
2	12 May 2020	Draft for MTAG
3	26 May 2020	Updated post MTAG meeting
4	28 May 2020	Further update
5	29 May 2020	Update in response to Juliane C comments
6	5 June 2020	Updated post MTAG meeting for TTMAC endorsement
7	31 July 2020	Post TTMAC endorsement for council approval
8	24 Aug 2020	Approved by council

Scope

This document sets out the proposed approach for Māori engagement on the water quality plan change. It covers the period up until the plan change is notified for public submissions.

This document does not address

- Governance arrangements.
- How the plan change will be implemented, e.g. monitoring and enforcement of rules and consents.

Background

The Northland Regional Council (NRC) is required to undertake a plan change to implement the water quality requirements of the National Policy Statement for Freshwater Management 2017⁴.

NRC are aiming to formally notify the plan change for submissions in late 2021.

Proposed Māori engagement approach

Tāngata Whenua Water Advisory Group

Set up a 12 member "Tāngata Whenua Water Advisory Group" (name TBC) to be the main vehicle for providing tāngata whenua-led analysis, feedback and advice on the development of the plan change.

The group to be set up as follows:

- three tangata whenua members of TTMAC members to be appointed to the Tangata Whenua Water Advisory Group
- a pānui to all Māori contacts will be sent seeking nominations for membership on the group for the nine remaining places
- TTMAC to appoint a selection panel consisting of four TTMAC members (two councillors and two tangata whenua members)
- the selection panel to select members by assessing nominations against the criteria in Appendix one.

⁴ Government will be releasing a new version in a few month's time. It will continue to require council to do a plan change, but there are likely to be some changes to the details of what must be included in the plan change.

The Tangata Whenua Water Advisory Group members will be eligible for payments for council approved meeting attendance and mileage in accordance with the council's 'Appointed Members Allowance Policy'. Payments will include:

- meeting allowance
- mileage (one claim per vehicle)
- attendance at other working parties, as endorsed by council.

The Northland Regional Council to allocate a \$20,000 budget to the Tāngata Whenua Water Advisory Group to commission advice⁵.

It is anticipated the Tāngata Whenua Water Advisory Group will meet six to 10 times starting in September 2020 through to mid 2021.

Development of Wai Māori assessment framework

An initial focus of the Tāngata Whenua Water Advisory Group will be to identify a framework to assess the likely consequences (impacts) on tāngata whenua values⁶. The framework will seek to identify:

- key tāngata whenua values in fresh water
- evaluation criteria to assess the impacts of management scenarios on the values, and
- any associated indicators to ensure the future impacts on these values can be observed.

Keir Volkerling. April 2015. Northland T\u00e4ngata Whenua Freshwater Values: A Literature Review. Prepared for Northland Regional Council, Ministry for Primary Industries and Ministry for the Environment. See https://www.nrc.govt.nz/media/9468/northlandt\u00e4ngatawhenuafreshwatervaluesaliteraturereview.pdf

- Keir Volkerling. August 2015. Northland T\u00e4ngata Whenua Freshwater Values: A Framework to Guide Decision-Making. Prepared for Northland Regional Council, Ministry for Primary Industries and Ministry for the Environment. See https://www.nrc.govt.nz/media/9467/northlandt\u00e4ngatawhenuafreshwatervaluesaframeworktoguidedecisionmaking.pdf
- A recent report by Perception Planning Ltd and Manaaki Whenua Landcare Research: See https://www.nrc.govt.nz/media/13642/kaupapa-maori-assessments-final-jan-2019.pdf

⁵ This is in addition to the meeting payments.

⁶ Framework examples:

Appendix 1:

Individual membership criteria (desired)

- tāngata whenua (whakapapa to Te Taitokerau)
- freshwater kaitiaki knowledge and/or experience
- an understanding of Te Ao Māori (the Māori world view)
- knowledge of the Treaty of Waitangi and He Whakaputanga (Declaration of Independence, 1835)

Collective membership criteria (desired)

The group may consist of up to 12 freshwater kaitiaki experts allowing for a diverse range of knowledge/experience whilst ensuring agile decision making is achievable.

Many of the issues that need to be addressed to improve water quality are challenging – technically, legally, economically, socially and culturally. To ensure the group, as a collective, possess the breadth of knowledge and experience needed to consider these challenges and fulfil its purpose, the below criteria will be applied prior to final selection. The final group makeup should allow for:

- diverse representation of member gender and age
- balanced geographical affiliation/connections across Te Taitokerau
- a mix of people who have practical experience gained at a national, iwi, hapū, and/or whanau level
- at least one person with legal and/or policy background
- at least three people with on-the-ground freshwater kaitiaki experience
- at least two people with experience in Māori land management
- at least one person should have project management experience
- at least 50% of the working group are competent with Te Reo me on tikanga / kawa o Taitokerau (competence in Te Reo and Māori processes in Northland).

TITLE: Regional marae-based hui

ID: A1354551

From: Arama Morunga, Cultural Advisor

Whakarapopototanga/Executive summary

The purpose of this report is to provide an update and seek guidance from Te Taitokerau Māori and Council Working Party (TTMAC) in relation to the schedule of regional TTMAC hui. To date the regional hui have not been able to transpire since the re-establishment of TTMAC in March 2020, due in most part to the Covid-19 restrictions set by central government.

Ngā mahi tūtohutia/Recommended actions

- 1. That the report 'Regional marae-based hui' by Arama Morunga, Cultural Advisor and dated 20 August 2020, be received.
- 2. That TTMAC re-confirm the schedule of regional hui workshops.
- 3. That TTMAC consider and provide feedback on the purpose of these hui and any opportunities to respond to the COVID-19 restrictions.

Tuhinga/Background

The most recent TTMAC regional hui was scheduled for 13 August 13 and was to be hosted jointly by Ngāti Whātua, Te Roroa and Te Uri o Hau at Te Houhanga Marae. However, due once again to recent Covid-19 restrictions this hui, in agreement with the hosts, was postponed.

The following is an update of the schedule for TTMAC to consider:

Date	Venue
Thursday, 9 April 2020	Regional marae-based hui Undetermined during Level 4 Alert Lockdown (cancelled due to COVID-19)
Thursday, 11 June 2020	Regional marae-based hui Parapara Marae: Ngāti Tara – Victor Holloway (cancelled due to COVID-19)
Thursday, 13 August 2020	Regional marae-based hui Te Houhanga Marae: Ngāti Whātua, Te Roroa, Te Uri o Hau (cancelled due to COVID-19)
Thursday, 8 October 2020	Regional marae-based hui Te Houhanga Marae, Ngāti Whātua, Te Roroa, Te Uri o Hau
Thursday, 10 December 2020	Regional marae-based hui Bay of Islands: Ngāti Rehia – Nora Rameka
Thursday, 11 February 2021	Regional marae-based hui Hokianga: Te Hikutu – Rudy Taylor
Thursday, 8 April 2021	Regional marae-based hui Parapara Marae: Ngāti Tara – Victor Holloway

The proposed schedule has been updated for 2021 in anticipation that regional hui will continue given the positive outcomes noted by previous TTMAC members, including opportunities for:

- 1. Hapū and iwi to lead the discussions
- 2. Hapū and iwi to be informed about NRC's work in their respective rohe
- 3. Hapū and iwi to raise issues within their respective rohe, and
- 4. Councillors and staff to engage and interface with tangata whenua on the issues that matter to them.

Below is the procedure established in previous triennium for hosting TTMAC regional marae-based hui:

- 1. Through a formal TTMAC meeting, members are asked to register their interest to host a regional marae workshop and nominate a marae venue for where the workshop will be held.
- 2. The nominating TTMAC members hosting the hui will communicate with whānau and wider hapū from the rohe to invite them to attend the hui and to seek feedback on what they would like to discuss and or any agenda items for the workshop (these matters should relate to council's key activities).
- 3. Once a draft agenda is completed by the host member/s and discussed with the working party chairs, the agenda will be provided to council staff at least two weeks prior the meeting to:
 - Ensure TTMAC is aware of the issues and has the ability to provide a response, seek further information, and ensure appropriate staff are able to attend, and
 - To provide the agenda to all working party members in advance of the marae workshop.
- 4. Any follow up required from the workshop, may be provided by staff or through the working parties formal meeting (depending on the nature of the matter).
- 5. Advertising and catering of the marae-based workshops will be the responsibility of the host committee member (costs will be covered by council).

Ngā tapirihanga/Attachments

Nil

Authorised by Group Manager

Name: Jonathan Gibbard

Title: Group Manager - Environmental Services

Date: 2 September 2020

TITLE: Updates from other working parties

ID: A1352770

From: Sally Bowron, Strategy, Governance and Engagement Team Admin/PA

Whakarāpopototanga/Executive summary

The purpose of this report is to present a summary of the record of discussion and agreed actions of council's other working party meetings (that have occurred since the last Te Taitokerau Māori and Council Working Party (TTMAC) meeting). This paper provides an opportunity for working party Chairs, and TTMAC Māori members appointed onto those working parties, to provide a verbal update to TTMAC, and for TTMAC members to ask any follow up questions.

In October, council is undertaking a governance structure review. We would like to include as part of that review tangata whenua members' feedback regarding their participation on working parties to feed into the governance structure review. That feedback can be directly to this meeting or members may prefer to provide their written comments to staff by 18 September 2020.

Ngā mahi tūtohutia/Recommended actions

- 1. That the report 'Updates from other working parties' by Sally Bowron, Strategy, Governance and Engagement Team Admin/PA and dated 17 August 2020, be received.
- 2. That the feedback given by TTMAC tangata whenua members to this meeting, or to staff by 18 September, about participation in working parties be fed into the October review of council's governance structure.

Tuhinga/Background

Water and Land Working Party* (Chair: Cr Justin Blaikie)

(TTMAC representatives: Janelle Beazley, Georgina Connelly, Victor Holloway, Mira Norris, Alan Riwaka)

The Water and Land Working Party met on Wednesday 29 July. The topics for discussion included:

- Review of Action Points from the last meeting
- Preparing for the next Drought 2020 Drought and Improving Water Resilience
- Catchment Restoration Contracting Gangs (deferred until the next meeting)
- Dung Beetles

Following discussion, the Water and Land Working Party agreed on the following next steps:

- Draft a letter to MPI to find out when it plans to undertake a more comprehensive review of the National Environmental Standard for Plantation Forestry, noting the council's concerns about the accuracy of the standards erosion classification with respect to Northland's soils. The recommendation from the Working Party was that the draft letter be reviewed and approved by council prior to it being sent to the Minister for the Environment.
- Present the "Preparing for the next Drought 2020 Drought and Improving Water Resilience" presentation (or similar) to TTMAC.
- Dr Dymock was asked to provide the capital and operation costs of undertaking a Dung Beetle trial in Northland.
- Dr Dymock be invited to present her Dung Beetle proposal to the Kaipara Moana Remediation entity.

Biosecurity and Biodiversity Working Party (Chair: Cr Jack Craw)

(TTMAC representatives: Juliane Chetham, Georgina Connelly, Barb Elboz, Nora Rameka)

The Biosecurity and Biodiversity Working Party met on 27 August. The topics for discussion included:

- FIF Dune Lakes Herbicide Programme
- 2018 2019 Annual Report Regional Pest and Marine Pathways Management Plan
- 2020 2021 Biosecurity Operational Plan draft.

Following discussion, the Biosecurity and Biodiversity Working Party agreed on the following next steps:

- Investigate wider distribution of the 2019-2020 Annual Report Regional Pest and Marine Pathways Management Plan once finalised
- Revising wording of several KPIs for the 2020-2021 Biosecurity Operational Plan
- At a future TTMAC meeting, discuss the level of provision for Kauri Dieback works in iwi/hapū plan requirements.

Planning and Regulatory Working Party

(Chair: Cr Joce Yeoman, Juliane Chetham, Mira Norris, Rowan Tautari, Pita Tipene)

The Planning and Regulatory Working Party met on 26 August. The topics for discussion included:

- Planning and Policy Work Programme
- Regulatory Services Update / Work Programme
- National Policy Statement on Urban Development 2020
- Aquaculture NES
- Water Services Bill
- Fast-tracked Consents
- Regional Plan Update.

Following discussion, the Planning and Regulatory Working Party agreed on the following next steps:

- 1. Strategic Policy Specialist to get in touch with TAs and give them a heads-up on implications of the new Freshwater NES
- 2. GM, Regulatory Services to provide an update on fast-tracked consents to the next Working Party meeting in October
- 3. GM, Regulatory Services to check with EPA as to whether the names of the nominees for the expert panel are public information, and if so, provide them to the Working Party (Note: this has subsequently been done and the information circulated).

Ngā tapirihanga/Attachments

Nil

Authorised by Group Manager

Name: Jonathan Gibbard

Title: Group Manager - Environmental Services

Date: 2 September 2020