

**Huihuinga O Te Kāhui Māori O
Taitokerau**

**Te Taitokerau Māori and Council Working Party
Thursday 14 July 2022 at 11.00am - 3.00pm**

AGENDA
SUPPLEMENTARY

Rarangī Take O Te Kahui Maori O Taitokerau **(Te Taitokerau Māori and Council Working Party Supplementary Agenda)**

Meeting to be held in the Council Chamber
36 Water Street, Whangārei and via audio visual link (Zoom)
on Thursday 14 July 2022, commencing at 11.00am - 3.00pm

Please note: working parties and working groups carry NO formal decision-making delegations from council. The purpose of the working party/group is to carry out preparatory work and discussions prior to taking matters to the full council for formal consideration and decision-making. Working party/group meetings are open to the public to attend (unless there are specific grounds under LGOIMA for the public to be excluded).

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TITLE: Receipt of Supplementary: Tāiki ē NRC Te Tiriti Strategy and Implementation Plan

From: Pou Manawhakahaere – GM Governance and Engagement, Auriole Ruka

Executive summary

The subgroup meeting to finalise the draft Tāiki ē NRC Te Tiriti Strategy and Implementation Plan for presentation to Te Taitokerau Māori and Council Working Party was held after the agenda had been compiled for circulation. Copies of the paper and plan were circulated to members on Monday 12 July and are now tabled in this supplementary agenda.

Recommendation

That as permitted under section 46A(7) of the Local Government Official Information and Meetings Act 1987 the following supplementary report be received:

- Tāiki ē NRC Te Tiriti Strategy and Implementation Plan

Authorised by Group Manager

Name: Auriole Ruka

Title: Pou Manawhakahaere – GM Governance and Engagement

Date: 13 July 2022

TITLE: **Tāiki ē NRC Te Tiriti Strategy and Implementation Plan**

From: Auriole Ruka, Pou Manawhakahaere - GM Governance and Engagement

Authorised by Group Manager/s: Auriole Ruka, Pou Manawhakahaere - GM Governance and Engagement, on

Whakarāpopototanga / Executive summary

The purpose of the report is to inform and update Te Taitokerau Māori and Council Working Party (TTMAC) of the draft 'Tāiki e' (NRC Te Tiriti Strategy and Implementation Plan) (**attached**) and how it focuses specifically on actions to achieve the desired goals for Capacity, Capability and Māori Representation from the TTMAC Strategic Intent. There is a commitment for further work to be undertaken for the remaining whaingā/goals outlined in the intent. These being water/marine, climate crises and economic development; further consideration is required for how these will be integrated within existing work programmes for these priority areas. Furthermore, this is signaled in 'Tāiki e' action point 2.

The ingoa or name 'Tāiki e' denotes the intent to a collective commitment that "we come together to get the mahi done" as described by TTMAC Co-Chair Pita Tipene. The Tāiki e (NRC Te Tiriti Strategy and Implementation Plan) subsequently includes actions that commits NRC in a partnership with TTMAC (and other key stakeholders) to a series of tasks that have resourcing implications (financial and staffing) with an objective to have the Tāiki e (NRC Te Tiriti Strategy and Implementation Plan) adopted by council by end of July 2022. Included below is a diagram that aims to explain how all the parts work together.

The subgroup consisting of TTMAC representatives Pita Tipene (TTMAC Co-Chair), Lynette Wharerau, Mira Norris, Mike Kake, Nora Rameka and councillors Penny Smart (Chair), Jack Crow, Marty Robinson (TTMAC Co-Chair), Amy MacDonald have participated in a series of workshops supported by Chief Executive Officer Malcolm Nicolson and key staff Group Managers Jonathan Gibbard and Auriole Ruka. The drafting process has been iterative and directly informed by the subgroup members in workshops facilitated by consultants Barker & Associates consultants, Makarena Dalton and David Badham.

Both Makarena and David were engaged in the development of the TTMAC Strategic Intent and have had experience in working with TTMAC and council in Te Tiriti based matters, consequently they were engaged for this next significant step in council's commitment to Te Tiriti o Waitangi and the Tāiki e NRC Te Tiriti Strategy and Implementation. They will be attending TTMAC for feedback and endorsement. David and Makarena will present for TTMAC the process and methodology undertaken with the subgroup and the implementation plan to ensure that TTMAC are clear of what this will entail both for TTMAC and council.

Ngā mahi tūtohutia / Recommended actions

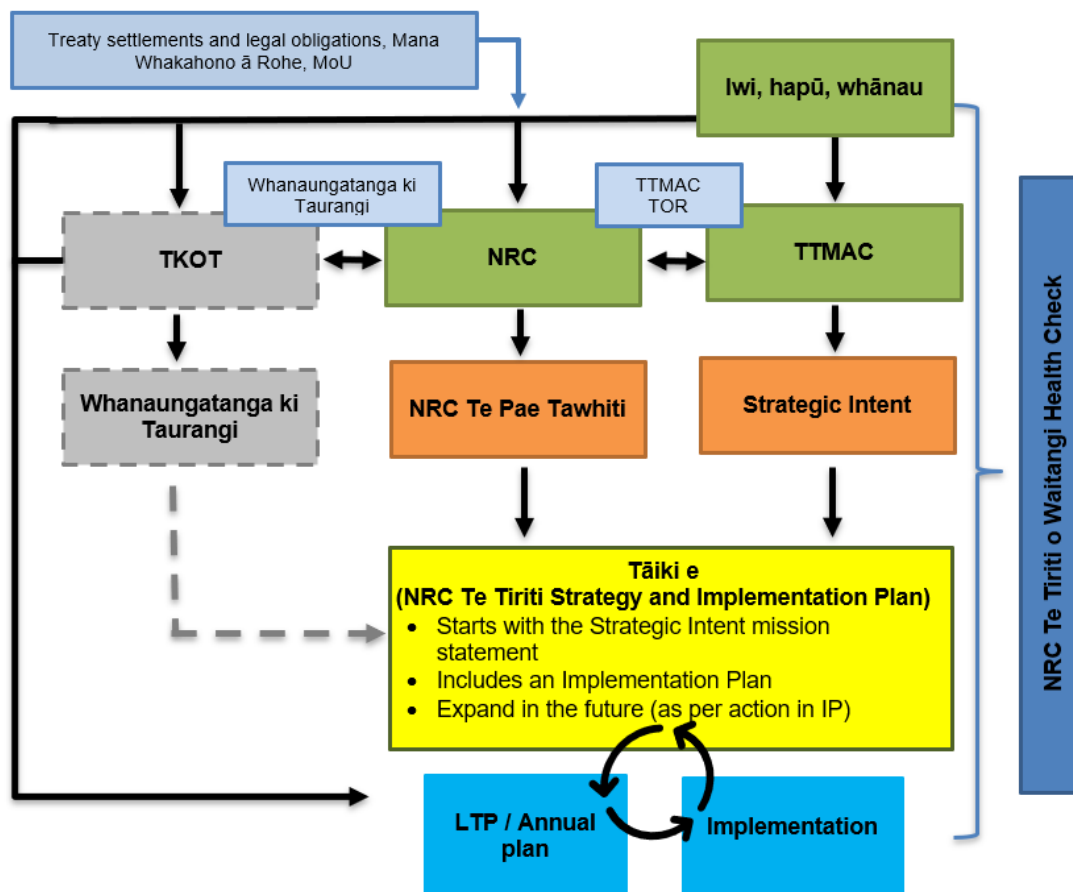
1. That the report "Tāiki E NRC Te Tiriti Strategy and Implementation Plan" by Auriole Ruka, GM Pou Manawhakahaere, 11 July 2022 be received.
2. That the Tāiki E NRC Te Tiriti Strategy and Implementation Plan be endorsed by Te Taitokerau Māori and Council Working Party (TTMAC) for recommendation to council

for adoption at the July 26, 2022 council meeting (subject to any changes or amendments recommended by TTMAC for the subgroup to consider).


Background/Tuhinga

Throughout the workshops the subgroup has developed a diagram that will be described further in the presentation by David and Makarena with an aim to illustrate the following:

1. The relationships and connections between NRC, TTMAC, and iwi, hapū and whānau (green boxes).
2. Identify key existing strategic documents that have influenced and guided the development of the broader Tāiki e NRC Te Tiriti o Waitangi Strategy and Implementation Plan (orange boxes).
3. Position the new Tāiki e NRC Te Tiriti o Waitangi Strategy and Implementation Plan (yellow box) and the cycle of its influence over NRC LTP/AP budgeting and implementation and the need for ongoing review based on council's implementation and an evolving Te Tiriti partnership (light blue boxes).
4. Recognise and acknowledge that the annual Te Tiriti Health Check will be reviewing and making recommendations for constant improvement for NRC and how it supports and upholds its Te Tiriti partnership (dark blue box).
5. Acknowledgement that Te Kahu o Taonui has not had an opportunity to be engaged and contribute to the development of the Tāiki e NRC Te Tiriti o Waitangi Strategy and Implementation Plan yet but that it is NRC's intention to engage with TKOT in the future to seek their input and guidance to broaden the NRC strategy following elections (grey box and dashed arrow).



Ngā tapirihanga / Attachments

Attachment 1: Tāiki e (NRC Te Tiriti Strategy and Implementation Plan) - Seventh Draft [↓](#) 

Tāiki e (NRC Te Tiriti Strategy and Implementation Plan)

Te Kaupapa | Mission

He iwi tahi tatou kia ora ai te taiao

Kāwanatanga and rangatiratanga* work together for the wellbeing of the environment

Our vision for the future is only as good as the actions we set in place to achieve it. The following table outlines the actions to be taken to achieve shared outcomes guided by Northland Regional Council's (NRC) Te Pae Tawhiti – Our Vision 2021 – 2031 and Te Taitokerau Māori and Council Committee (TTMAC) Strategic Intent Te Pae Tawhiti | Vision 2040 and Te Kaupapa | Mission Statement (see above). The Implementation Plan focuses specifically on actions to achieve desired goals for Capacity and Capability and Māori Representation.

This Implementation Plan has been prepared on behalf of NRC and TTMAC. Both parties acknowledge that there are other groups, agreements and relationships, such as with Te Kahu o Taonui (TKoT), Iwi and Local Government Chief Executives Forum (ILGACE), Mana Whakahono a Rohe agreements and Memorandum of Understandings, that NRC has that are separate to TTMAC. This Implementation Plan does not override those existing relationships and agreements.

Actions are listed for who is required to undertake it. This includes Northland Regional Council (NRC), Te Taitokerau Māori and Council Committee (TTMAC), Iwi, hapū and whanau, and any other agencies (e.g., including Northland Inc). NRC and TTMAC acknowledge iwi and hapū traditional rights within their rohe. This Implementation Plan does not seek to override these rights, and actions outlined in this document are intended to be complementary.

Actions include timeframes within which it is expected those actions will be progressed (starting from when the Implementation Plan is adopted):

- Underway – means that the action is actively being implemented, with further work required.
- Commence within 12 Months – means that the action has commenced within 12 months of adoption of the Implementation Plan (e.g., by X 2023 and there is a commitment to a completion date.
- Years 1 – 3 – means that the action has been completed within 3 years of adoption of the Implementation plan (e.g., by 30 June 2025).
- Years 3 – 10+.

Long Term Plan and Annual Plan Funding

Actions are listed in terms of whether budget is already allocated or not, or not required. This will help guide NRC to seek funding in the Annual Plan or Long-Term Plan to be able to implement these actions. It must be acknowledged that if unbudgeted actions do not receive future Annual Plan or Long-

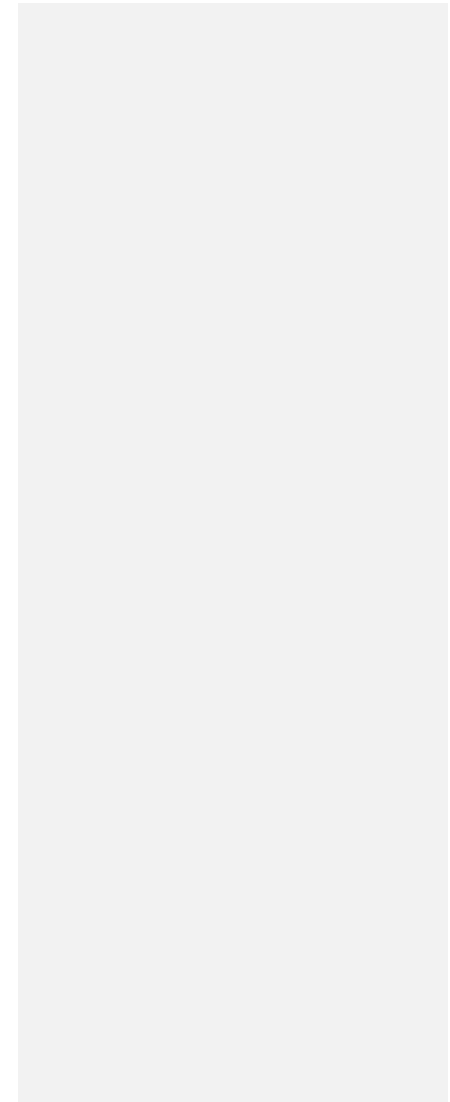
Commented [BA1]: Insert date, likely 26 July 2022 on we have confirmation of adoption.

Term Pan funding then they will need to be discussed further with TTMAC to understand why funding was not received and what further action may be taken.

The actions have been ranked by priority according to their ability to give effect to Te Kaupapa | Mission:

- 1 – the action(s) has the potential to have a significant impact and should be the top priority in terms of work and resourcing.
- 2 – the action(s) has the potential to have a moderate impact and should be progressed after High priority actions have commenced.
- 3 – the action(s) have comparably less impact and should be progressed after High and Medium priority actions have commenced.

***Note:** In the context of Tāiki e, Te Kaupapa | Mission refers to the rangatiratanga of iwi and hapū.



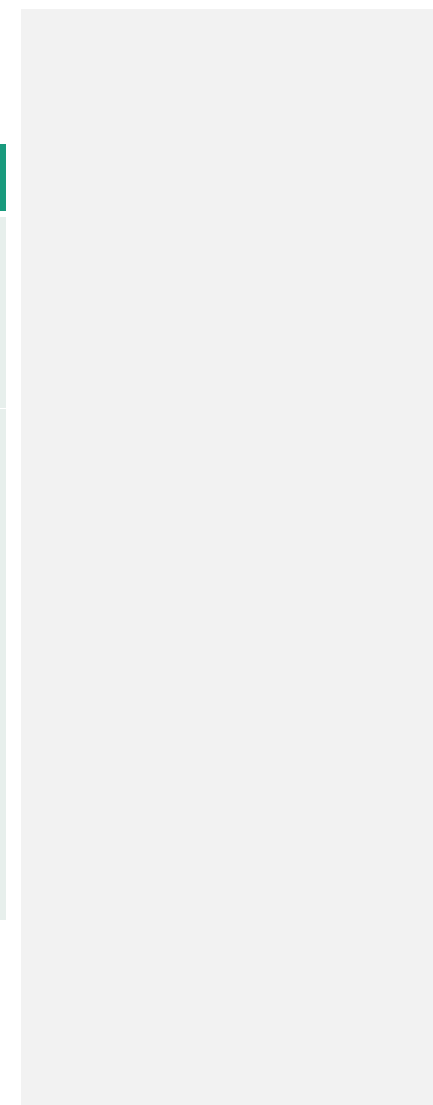
'Ina tere nga kapua, he hau kei muri'

'Progress is built on applying shared values'

- *When the clouds advance across the sky, wind is the propellant. This is a metaphor emphasising that we will make much greater progress when we apply shared values such as trust and a shared commitment.*

Action(s)	Who	Timeframe	Budgeted	Whainga Goal	Priority
<p>1. Establish Te Tiriti o Waitangi Health Check and Review Framework by:</p> <ul style="list-style-type: none"> a. Carrying out an independent review of council's obligations and performance against Te Tiriti o Waitangi performance standards utilising the Te Arawhiti Framework in a Te Taitokerau context; b. Identify and implement priority areas for improvement based on the Te Tiriti o Waitangi Health Check; and c. Reporting to and seeking views and input of TTMAC and Councillors as part of the review. 	NRC in partnership with TTMAC	Underway	Budgeted: \$50,000 in 2021/22, and \$25,000 per annum following to carry out an independent 'health check' of council's Te Tiriti o Waitangi obligations, and \$100,000 a year from 2022/23 for implementation of any findings.	Partnership Te Tiriti o Waitangi	1
<p>2. Continue developing a Tāiki e (NRC Te Tiriti o Waitangi Strategy and Implementation Plan) that includes, as a minimum:</p> <ul style="list-style-type: none"> a. What it means for NRC to uphold its Te Tiriti o Waitangi principles and obligation (e.g., what will success look like) and how NRC will live them through decision-making and operations; b. NRC's overarching positions are clearly articulated on important matters such as transfer of powers under the RMA, payment for kaitiaki, recognition of 	NRC in partnership with TTMAC, supported with engagement with TKOT, Iwi and Hapu	Commence within 12 months	Unbudgeted	Te Tiriti o Waitangi Partnership	1

Action(s)	Who	Timeframe	Budgeted	Whainga Goal	Priority
mātauranga Māori and tangata whenua participation in decision making; and c. Incorporate the findings and recommendations of Te Tiriti o Waitangi Health Check.					
3. Support and increase the uptake of the development of Iwi and Hapū Environmental Management Plan (IHEMP) by: a. allocating existing staff time towards assisting iwi and hapū with b and c below; b. developing a bespoke communication plan for increasing awareness and visibility of existing or future funding and support for IHEMPs, including targeting communications to iwi, hapū and whanau networks (including reaching out to specific iwi and hapū who may need extra support); and c. increasing the amount of funding and staff capacity in the 2024-2034 Long Term Plan to respond to the potential increase in uptake of financial assistance.	NRC in partnership with iwi and hapū	Underway Years 1 – 3 for (a) to (c)	Budgeted: \$20,000 increase of \$10,000 to \$30,000 per year from 2022/23 Target 2024-2034 Long Term Plan	Capability Capacity	1



Action(s)	Who	Timeframe	Budgeted	Whaingā Goal	Priority
4. Support and increase the uptake of Mana Whakahono-ā-rohe agreements and commitments made within them by: <ul style="list-style-type: none"> a. allocating existing staff time towards assisting iwi and hapū with b, c and d below; b. making it clear that NRC is open to receiving invitations and having discussions regarding entering into a Mana Whakahono-ā-rohe process with iwi and hapū. c. developing a bespoke communication plan for increasing awareness and visibility of existing or future funding and support for Mana Whakahono-ā-rohe, including targeting communications to iwi, hapū and whanau networks (including reaching out to specific iwi and hapū who may need extra support); and d. increasing the amount of funding and staff capacity in the 2024-2034 Long Term Plan to respond to the potential increase in uptake of financial assistance. 	NRC in partnership with iwi and hapū	Underway Years 1 – 3 for (a) to (d)	Budgeted: \$30,000 per year from 2021/2022 Target 2024-2034 Long Term Plan. Additional NRC FTE may also be required.	Capacity Partnership	1

